990

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 2022 Open to Public Inspection

Department of the Treasury Internal Revenue Service

| Α             | For the                    | e 2022 c       | alendar year   | r, or tax    | ear beginnin/         | g            |                                       | , and en                              | ding              |             |                   |             |              |                  |                     |             |
|---------------|----------------------------|----------------|--|--------------|-----------------------|--------------|---------------------------------------|---------------------------------------|-------------------|-------------|-------------------|-------------|--------------|------------------|---------------------|-------------|
| В             | Check if ap                | pplicable:     | C Name of orga   | anization    |                       |              |                                       |                                       |                   |             |                   | D I         | Employer     | identifica       | ation number        |             |
| X             | Address ch                 | hange          |  | 10.0         | CENTER                | FOR          | ARIZON                                | A POLIC                               | Y, INC.           |             |                   |             |              |                  |                     |             |
|               | Name char                  | enge           | Doing busine   |              |                       |              | C                                     |                                       | Ctic              |             |                   | <b>8</b>    | 6-0          | 6189             | 22                  |             |
| =             |                            |                |  |              | O. box if mail is not | delivered to | street address                        | s)                                    | GUL               | <u> Л</u>   | Room/suite        |             | Felephone    |                  | 2525                |             |
|               | Initial return             |                | P.O. I   |              |                       | 710 ()       |                                       |                                       |                   |             |                   | P°          | 02-          | <del>1</del> 24- | <u> 2525</u>        |             |
|               | Final return<br>terminated |                |  |              | vince, country, and   |              |                                       |                                       |                   |             |                   |             |              | _                |                     |             |
|               | Amended                    | return         | PHOENI   |              |                       | P            | Z 8506                                | 4-2428                                |                   |             |                   | G (         | Gross rece   | eipts \$         | 3,276               | <u>,830</u> |
| =             |                            |                | F Name and ad  |              | •                     |              |                                       |                                       |                   |             | H(a) Is this a    | aroun re    | aturn for si | ıhordinates      | s? Yes              | X No        |
|               | Application                | n pending      | CATHI  |              | _                     |              |                                       |                                       |                   |             | 11(a) 13 till3 ti | group ic    | Julii ioi 3  | aborumate        | Ħ                   | =           |
|               |                            |                | P.O.   | BOX          | 32428                 |              |                                       |                                       |                   |             | H(b) Are all s    |             |              |                  | Yes                 | No          |
|               |                            |                | PHOEN  |              | -                     |              | AZ                                    | <u>85064</u>                          | <u>-2428</u>      |             | If "N             | lo," atta   | ch a list. S | See instrud      | tions               |             |
| 1             | Tax-exem                   | npt status:    | <b>X</b> 501(c   | c)(3)        | 501(c) (              | ) (insert    | t no.)                                | 4947(a)(1)                            | or 527            |             |                   |             |              |                  |                     |             |
| J             | Website:                   | <b>™</b>       | WW.AZP   | OLICY        | •ORG                  |              |                                       |                                       | <del></del>       |             | H(c) Group e      | exemptio    | n number     |                  |                     |             |
| ĸ             | Form of o                  | organization:  | X Corpora  | ntion        | Trust Assoc           | ciation      | Other                                 |                                       |                   | L Yea       | r of formation:   | 198         | 8            | M State          | of legal domicile   | : <b>AZ</b> |
| F             | Part I                     | Sı             | ımmary   |              |                       |              | <u> </u>                              |                                       |                   |             |                   |             | •            |                  |                     |             |
|               | 1 B                        | _              |  | ganization   | 's mission or         | most siai    | nificant activ                        | vities:                               |                   |             |                   |             |              |                  |                     |             |
| •             |                            | CENT           | ER FOR A   | ARIZON       | A POLICY              | , INC        | .'S PR                                | IMARY E                               | KEMPT PURI        | POSE        | IS TO             | PROM        | OTE          | AND              |                     |             |
| ĕ             |                            |                | ND PUBL  |              |                       | . •          |                                       |                                       |                   |             |                   |             |              |                  |                     |             |
| ra            |                            |                | 7:77.7.7.7   |              | <del></del>           |              |                                       |                                       |                   |             |                   |             |              |                  |                     |             |
| Governance    | 9 0                        | Check th       | is hov if  | the organ    | ization discont       | tinuad its   | onerations                            | or disposed                           | of more than 2    | 5% of i     | e not accot       |             |              |                  |                     |             |
|               | 3 1                        |                |  | _            | ne governing b        |              |                                       |                                       |                   |             |                   |             | 3            | 9                |                     |             |
| ٥ŏ            |                            |                |  |              |                       |              |                                       |                                       |                   |             |                   |             | 4            | 8                |                     |             |
| Ę             | 4                          | Tatal a        | or maepenaer   | it voilig i  | nembers of the        | e governi    | ng body (F                            | ait vi, iiile i                       | b)                |             |                   |             | 5            | 20               |                     |             |
| Activities    |                            |                |  |              |                       |              | 2022 (Part                            | v, line za)                           |                   |             |                   |             | <b>⊢</b> •   |                  |                     |             |
| Ą             |                            |                |  |              | imate if necess       |              |                                       |                                       |                   |             |                   |             | 6            | 41               |                     | 010         |
|               |                            |                |  |              | e from Part VI        |              |                                       |                                       |                   |             |                   |             | 7a           |                  | -71 <i>,</i>        | <u> </u>    |
|               | b N                        | Net unrel      | ated business  | s taxable    | income from F         | orm 990-     | -T, Part I, li                        | ne 11                                 |                   | <del></del> | Prior             |             | 7b           |                  | Cumant Vaar         |             |
|               |                            | O = 4!l 4      |  | (D )         | /III                  |              |                                       |                                       |                   | -           | 4,0               |             | 200          |                  | Current Year 3,180, | 352         |
| e             | 8 0                        | Jontribut<br>S | ions and gran  | its (Part V  | viii, line in)        |              |                                       |                                       |                   | ⊢           | 7,0               |             |              |                  | 3,100,              | 332         |
| Revenue       | 9 1                        | rogram         | service reven  | nue (Part    | VIII, line 2g)        |              |                                       |                                       |                   | -           |                   |             | 450          |                  |                     | <u> </u>    |
| Rev           | 10 lr                      | nvestme        | nt income (Pa  | art VIII, co | olumn (A), lines      | s 3, 4, an   | id 7d)                                |                                       |                   | ⊢           |                   |             | 392          |                  |                     | 690         |
| _             | 11 0                       | Other rev      | enue (Part VI  | III, columr  | n (A), lines 5, 6     | 6d, 8c, 9d   | c, 10c, and                           | 11e)                                  |                   | -           |                   |             | 934          |                  | -299,               |             |
|               | 12 T                       | Total reve     | enue – add lir   | nes 8 thro   | ugh 11 (must          | equal Pa     | rt VIII, colui                        | mn (A), line                          | 12)               |             | 4,0               | 29,         | 297          |                  | 2,883,              |             |
|               | 1                          |                |  | •            | d (Part IX, colu      | . ,          |                                       |                                       |                   | 📙           |                   |             |              |                  | 200,                | 000         |
|               |                            |                |  |              |                       |              |                                       |                                       |                   |             |                   |             |              |                  |                     | 0           |
| S             | <b>15</b> S                | Salaries,      | s, other compensation, employee benefits (Part IX, column (A), lines 5–10)  sional fundraising fees (Part IX, column (A), line 11e)  undraising expenses (Part IX, column (D), line 25)  306,327 |              |                       |              |                                       |                                       |                   |             | 1,2               | 97 <b>,</b> | 470          |                  | 1,367,              |             |
| Expenses      | 16a P                      | Professio      | nal fundraisin   | g fees (P    | art IX, column        | (A), line    | 11e)                                  |                                       |                   | L           |                   |             |              |                  | 82 <b>,</b>         | 287         |
| g             | b T                        | Total fund     | draising exper   | nses (Par    | t IX, column (E       | D), line 2   | 5)                                    | 30                                    | 06,327            |             |                   |             |              |                  |                     |             |
| ω             | 1                          |                |  |              | n (A), lines 11       |              | 46 046)                               |                                       |                   |             | 9                 | 24,         | 386          |                  | 1,067,              | 175         |
|               | 18 T                       | Total exp      | enses. Add li  | nes 13–1     | 7 (must equal         | Part IX,     |                                       |                                       |                   |             | 2,2               | 21,         | 856          |                  | 2,716,              | 784         |
| _             | 19 R                       |                |  |              | ct line 18 from       |              | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · |                   |             | 1,8               | 07,         | 441          |                  | 166,                | 468         |
| 58            | S                          |                |  |              |                       |              |                                       |                                       |                   |             | Beginning of (    |             |              |                  | End of Year         |             |
| Net Assets or | <b>20</b> T                | Total ass      | ets (Part X, li  | ne 16)       |                       |              |                                       |                                       |                   | L           | 6,2               |             |              |                  | 6,442,              |             |
| t As          | 21 T                       | Total liab     | ilities (Part X,   | line 26)     |                       |              |                                       |                                       |                   | L           | 2,1               | 77 <b>,</b> | 422          |                  | 2,207,              | 641         |
| 월             | <b>22</b> N                | Net asse       | ts or fund bala  | ances. Su    | btract line 21        |              |                                       |                                       |                   |             | 4,0               | 68,         | 530          |                  | 4,234,              | 998         |
| F             | Part II                    | Si             | gnature B  | lock         |                       |              |                                       |                                       |                   |             |                   |             |              |                  |                     |             |
| U             | Inder pen                  | nalties of     | perjury, I decla   | re that I ha | ave examined th       | nis return,  | including ac                          | companying s                          | chedules and sta  | tements     | and to the b      | est of      | my knov      | vledge a         | nd belief, it is    | <br>S       |
| tr            | ue, corre                  | ect, and c     | omplete. Decla   | ration of p  | reparer (other th     | nan officei  | r) is based o                         | n all informat                        | on of which prepa | arer has    | any knowled       | lge.        |              |                  |                     |             |
|               |                            |                |  |              |                       |              |                                       |                                       |                   |             |                   |             |              |                  |                     |             |
| Sig           | an                         | Signature      | of officer   |              |                       |              |                                       |                                       |                   |             |                   |             | Date         |                  |                     |             |
| He            |                            | CAT            | HI HERE  | ROD          |                       |              |                                       |                                       | PRESIDEN          | ΙΤ          |                   |             |              |                  |                     |             |
| 0             |                            |                | orint name and title   |              |                       |              |                                       |                                       |                   | _           |                   |             |              |                  |                     |             |
| _             |                            | 1              | e preparer's name  |              |                       |              | Preparer's sign                       | nature                                |                   |             | Date              |             | Check        | if               | PTIN                |             |
| Pai           | d                          | "              | 1. SPARKS,   |              |                       | - 1          |                                       | SPARKS, C                             | <b>Σ</b> Δ        |             |                   | 11/22       | self-emp     | loved "          | P0143269            | 1           |
|               | parer                      |                |  |              | PROFESS               |              |                                       |                                       | . <b>A</b>        |             | 1 10/3            |             |              |                  | -80197              |             |
|               | e Only                     | Firm's na      | me   |              | 3 E DRY               |              |                                       |                                       | 00                |             |                   | Firm's      | EIN          | 20               | -0019/              | <u> </u>    |
| -31           | - Oy                       |                |  |              |                       |              | 80112                                 | 91E 4                                 | 00                |             |                   |             |              | 303              | _771 (              | 1122        |
|               |                            | Firm's ad      |  |              | EWOOD,                |              |                                       |                                       |                   |             |                   | Phone       | no.          | 303              | 5-771-0             | _           |
| Ma            | v the IRS                  | S discus       | s this return v  | with the p   | reparer shown         | above?       | See instruc                           | tions                                 |                   |             |                   |             |              |                  | X Yes               | No          |

| Pa               | rt III                           | Statement of Program  | <b>Service Accomplishments</b>   |  |   |                            |
|------------------|----------------------------------|---|--|--|---|----------------------------|
|                  |                                  | Check if Schedule O co  | ntains a response or note to   | any line in this Part III  |   | <u></u>                    |
|                  | •                                | scribe the organization's missio  |  |  |   |                            |
|                  |                                  |   | LICY, INC IS A NO  |  |   |                            |
|                  |                                  |   | END THE FOUNDATION   |  |   |                            |
| F.               | AMILY                            | , AND RELIGIOUS   | FREEDOM. WE ADV  | OCATE SO ARIZON  | IA FAMILIES CAN   | THRIVE.                    |
| 2                | Did the o                        | rganization undertake any signif  | icant program services during the year   | ar which were not listed on the  |   | <u> </u>                   |
|                  | prior Forr                       | n 990 or 990-EZ?  |  |  |   | Yes X No                   |
|                  | If "Yes,"                        | describe these new services on  |  |  |   |                            |
| 3                | Did the o                        | rganization cease conducting, o   | r make significant changes in how it   | conducts, any program  |   |                            |
|                  | services?                        |   |  |  |   | Yes X No                   |
|                  | •                                | describe these changes on Scho  |  |  |   |                            |
| 4                |                                  |   | ice accomplishments for each of its  |  | · ·   |                            |
|                  |                                  |   | l) organizations are required to repor   | t the amount of grants and all   | ocations to otners,   |                            |
|                  | the total                        | expenses, and revenue, it any, i  | or each program service reported.  |  |   |                            |
| E<br>F<br>I<br>C | OR FO<br>MPACT<br>ENTER          | IONAL EVENTS AN DUNDATIONAL VALU ING THE FAMILY FOR ARIZONA PCCHANGE OF IDEAS | 1,799,649 including grant D COMMUNICATIONS V ES, PARTICULARLY A AND CITIZEN INVOLUTIONS, INC. ACHIEVE AND DEVELOPING P | VERE USED TO EQ<br>AS THEY RELATE<br>VEMENT. THESE<br>E OUR EXEMPT PU<br>UBLIC POLICY RI | TO LEGISLATION SERVICES DIREC JRPOSE BY FACII EFLECTING TIMEL           | TLY HELP<br>ITATING<br>ESS |
|                  |                                  |   |  |  |   |                            |
|                  |                                  |   |  |  |   |                            |
|                  |                                  |   |  |  |   |                            |
|                  |                                  |   |  |  |   |                            |
| O<br>C<br>A<br>C | ANDID<br>ZVOTE<br>OMPIL<br>ENTER | ATES FOR STATE<br>RGUIDE.COM WEBS<br>ED FROM SURVEY                           | 174,598 including grant GUIDE PROGRAM INI AND FEDERAL OFFICE ITE REACHED APPROX RESULTS FROM THE PLICY ACHIEVE OUR     | FORMED ARIZONAN E. THE PRINTED KIMATELY 1,000, CANDIDATES. TH                            | O VOTER GUIDE A<br>000 PEOPLE AND<br>HIS PROGRAM HEL<br>BY EDUCATING CI | ND<br>WAS<br>PED           |
| 4c               | (Code:                           | ) (Expenses \$  | including grant  | s of \$  | ) (Revenue \$   | )                          |
|                  | / <b>A</b>                       |   |  |  | / `   |                            |
|                  |                                  |   |  |  |   |                            |
|                  |                                  |   |  |  |   |                            |
|                  |                                  |   |  |  |   |                            |
|                  |                                  |   |  |  |   |                            |
|                  |                                  |   |  |  |   |                            |
|                  |                                  |   |  |  |   |                            |
|                  |                                  |   |  |  |   |                            |
|                  |                                  |   |  |  |   |                            |
|                  |                                  |   |  |  |   |                            |
|                  |                                  |   |  |  |   |                            |
| <i>A</i> ~I      | Other pre                        | ogram services (Describe on Sc  | hadula ()  |  |   |                            |
| +u               |                                  |   |  |  |   |                            |
|                  | (Expense                         | •   | including grants of \$   | ) (Revenue   | \$  | )                          |

Part IV Checklist of Required Schedules

|          |  |     | Yes | No |
|----------|--|-----|-----|----|
| 1        | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"  |     |     |    |
|          | complete Schedule A  | 1   | X   |    |
| 2        | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions  | 2   | X   |    |
| 3        | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                   | 3   |     | х  |
| 4        | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)  | 4   | х   |    |
| 5        | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,   |     |     |    |
| ·        | assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III  | 5   |     | х  |
| 6        | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors  |     |     |    |
| •        | have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If  |     |     |    |
|          | "Yes," complete Schedule D, Part I   | 6   |     | Х  |
| 7        | Did the organization receive or hold a conservation easement, including easements to preserve open space,  |     |     |    |
|          | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II   | 7   |     | X  |
| 8        | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"  |     |     |    |
|          | complete Schedule D, Part III  | 8   |     | X  |
| 9        | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a  |     |     |    |
|          | custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or   |     |     |    |
|          | debt negotiation services? If "Yes," complete Schedule D, Part IV  | 9   |     | X  |
| 10       | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments   |     |     |    |
|          | or in quasi endowments? If "Yes," complete Schedule D, Part V  | 10  |     | X  |
| 11       | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,   |     |     |    |
|          | VII, VIII, IX, or X, as applicable.  |     |     |    |
| а        | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"   | 44- | х   |    |
| <b>h</b> | complete Schedule D, Part VI   | 11a | ^   |    |
| b        | Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more  | 11b |     | х  |
| С        | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more | 110 |     | 21 |
| ·        | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  | 11c |     | х  |
| d        | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets  |     |     |    |
| _        | reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d |     | х  |
| е        | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  | 11e |     | Х  |
| f        | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses  |     |     |    |
|          | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X   | 11f | X   |    |
| 12a      | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete  |     |     |    |
|          | Schedule D, Parts XI and XII   | 12a |     | X  |
| b        | Was the organization included in consolidated, independent audited financial statements for the tax year? If   |     |     |    |
|          | "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional   | 12b | X   |    |
| 13       | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13  |     | X  |
| 14a      | Did the organization maintain an office, employees, or agents outside of the United States?  | 14a |     | X  |
| b        | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,   |     |     |    |
|          | fundraising, business, investment, and program service activities outside the United States, or aggregate  | 441 |     | v  |
| 45       | foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV   | 14b |     | X  |
| 15       | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV         | 15  |     | х  |
| 16       | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other   | -13 |     |    |
|          | assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  | 16  |     | х  |
| 17       | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on   |     |     |    |
|          | Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions  | 17  | х   |    |
| 18       | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on  |     |     |    |
|          | Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II   | 18  | х   |    |
| 19       | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?   |     |     |    |
|          | If "Yes," complete Schedule G, Part III  | 19  |     | X  |
| 20a      | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  | 20a |     | Х  |
| b        | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20b |     |    |
| 21       | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or  |     |     |    |
|          | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21  | X   |    |

|     | art IV Checklist of Required Schedules (continued)   |          |      | age -  |
|-----|--|----------|------|--|
| _   | Checkist of Required Schedules (Continued)   |          | Yes  | No   |
| 22  | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on      |          |      |  |
|     | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22       |      | X  |
| 23  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the                |          |      |  |
|     | organization's current and former officers, directors, trustees, key employees, and highest compensated            |          |      |  |
|     | employees? If "Yes," complete Schedule J   | 23       | Х    |  |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than                |          |      |  |
|     | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b      |          |      |  |
|     | through 24d and complete Schedule K. If "No," go to line 25a   | 24a      |      | X  |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?                  | 24b      |      |  |
| С   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year          |          |      |  |
|     | to defease any tax-exempt bonds?   | 24c      |      |  |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?            | 24d      |      |  |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit       |          |      |  |
|     | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I                      | 25a      |      | X  |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior   |          |      |  |
|     | year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?       |          |      |  |
|     | If "Yes," complete Schedule L, Part I  | 25b      |      | X  |
| 26  | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current    |          |      |  |
|     | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%            |          |      |  |
|     | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II                 | 26       |      | X  |
| 27  | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key  |          |      |  |
|     | employee, creator or founder, substantial contributor or employee thereof, a grant selection committee             |          |      |  |
|     | member, or to a 35% controlled entity (including an employee thereof) or family member of any of these             |          |      |  |
|     | persons? If "Yes," complete Schedule L, Part III   | 27       |      | x  |
| 28  | Was the organization a party to a business transaction with one of the following parties (see the Schedule L,      |          |      |  |
|     | Part IV, instructions for applicable filing thresholds, conditions, and exceptions):                               |          |      |  |
| а   | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If   |          |      |  |
|     | "Vos." complete Schodule I. Part IV  | 28a      |      | x  |
| b   | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV                    | 28b      |      | х  |
| C   | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If           |          |      |  |
|     | "Vas" complete Schedule I. Part IV   | 28c      |      | x  |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M           | 29       |      | X  |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified     | <u> </u> |      |  |
| -   | conservation contributions? If "Yes," complete Schedule M  | 30       |      | х  |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31       |      | X  |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"            | <u> </u> |      | <del></del>                                      |
| J_  | complete Schodule N. Port II   | 32       |      | x  |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations         | 52       |      | <del> </del>                                     |
| 33  | acetions 204 7704 2 and 204 7704 22 K "Vas " complete School Is D. Dart I  | 33       | x    |  |
| 34  | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,     | 33       | - 22 |  |
| 34  | or IV and Dart V line 4  | 34       | х    |  |
| 25- | or IV, and Part V, line 1  |          |      | х  |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)?                            | 35a      |      | <u> </u>   |
| b   | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a            | 254      |      |  |
| 20  | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2          | 35b      |      | <del>                                     </del> |
| 36  | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable               |          |      |  |
|     | related organization? If "Yes," complete Schedule R, Part V, line 2  | 36       |      | X  |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization   |          |      | ٦,   |
|     | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI       | 37       |      | X  |
| 38  | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and         |          | 7.5  |  |
| _   | 19? Note: All Form 990 filers are required to complete Schedule O.   | 38       | X    | <u></u>  |
| Pa  | art V Statements Regarding Other IRS Filings and Tax Compliance  |          |      |  |
|     | Check if Schedule O contains a response or note to any line in this Part V   |          |      | ᆛ  |
|     |  |          | Yes  | No   |
| 1a  | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable                                       | -        |      |  |
| b   | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable                                    |          |      |  |
| С   | Did the organization comply with backup withholding rules for reportable payments to vendors and                   |          |      |  |

reportable gaming (gambling) winnings to prize winners? .

| Pa       | rt V Statements Regarding Other IRS Filings and Tax Compliance (continu  | ed)     |             |     | Yes | No       |
|----------|--|---------|-------------|-----|-----|----------|
| 2a       | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  |         |             |     |     |          |
|          | Statements, filed for the calendar year ending with or within the year covered by this return  | 2a      | 20          |     |     |          |
| b        | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?   |         |             | 2b  | Х   |          |
| 3a       | Did the organization have unrelated business gross income of \$1,000 or more during the year?  |         |             | 3a  | Х   |          |
| b        | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O  |         |             | 3b  | Х   |          |
| 4a       | At any time during the calendar year, did the organization have an interest in, or a signature or other auth   | ority c | ver,        | ľV  |     |          |
|          | a financial account in a foreign country (such as a bank account, securities account, or other financial ac  | count)  | ?           | 4a  |     | X        |
| b        | If "Yes," enter the name of the foreign country  |         |             |     |     |          |
|          | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial According to the control of | ounts ( | FBAR).      |     |     |          |
| 5a       |  |         |             | 5a  |     | X        |
| b        | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction  | ?       |             | 5b  |     | Х        |
| С        | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  |         |             | 5c  |     |          |
| 6a       | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the   |         |             | _   |     | 3,7      |
|          |  |         |             | 6a  |     | X        |
| b        | If "Yes," did the organization include with every solicitation an express statement that such contributions of   | or      |             |     |     |          |
| _        |  |         |             | 6b  |     |          |
| 7        | Organizations that may receive deductible contributions under section 170(c).  |         |             |     |     |          |
| а        | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for good   | ıs      |             | 70  |     | x        |
| <b>L</b> | If "V- " did the consciption with the damp of the value of the mode on an incompanied do   |         |             | 7a  |     |          |
| b        | If "Yes," did the organization notify the donor of the value of the goods or services provided?  Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was  |         |             | 7b  |     |          |
| С        | required to file Form 8282?  |         |             | 7c  |     | х        |
| d        | If "Yes," indicate the number of Forms 8282 filed during the year  | 7d      |             | 10  |     |          |
| e        | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contr  |         |             | 7e  |     | х        |
| f        | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   |         |             | 7f  |     | X        |
| g        | If the organization received a contribution of qualified intellectual property, did the organization file Form 8   |         | s required? | 7g  |     |          |
| h        | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization   |         |             | 7h  |     |          |
| 8        | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by   |         |             |     |     |          |
|          |  | •       |             | 8   |     |          |
| 9        | Sponsoring organizations maintaining donor advised funds.  |         |             |     |     |          |
| а        | Did the sponsoring organization make any taxable distributions under section 4966?   |         |             | 9a  |     |          |
| b        | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  |         |             | 9b  |     |          |
| 10       | Section 501(c)(7) organizations. Enter:  |         |             |     |     |          |
| а        | Initiation fees and capital contributions included on Part VIII, line 12   | 10a     |             | _   |     |          |
| b        | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  | 10b     |             |     |     |          |
| 11       | Section 501(c)(12) organizations. Enter:   |         | 1           |     |     |          |
| а        | Gross income from members or shareholders  | 11a     |             | 4   |     |          |
| b        | Gross income from other sources. (Do not net amounts due or paid to other sources  |         |             |     |     |          |
|          | against amounts due or received from them.)  | 11b     |             |     |     |          |
| 12a      | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 10  |         |             | 12a |     |          |
| b        |  | 12b     |             | -   |     |          |
| 13       | Section 501(c)(29) qualified nonprofit health insurance issuers.   |         |             | 12- |     |          |
| а        |  |         |             | 13a |     |          |
| h        | <b>Note:</b> See the instructions for additional information the organization must report on Schedule O.<br>Enter the amount of reserves the organization is required to maintain by the states in which   |         |             |     |     |          |
| b        | the organization is licensed to issue qualified health plans   | 13b     |             |     |     |          |
| С        | Fotos the constant of records on head  | 13c     |             | -   |     |          |
| 14a      | Did the appropriation provides an experience of a indicate transition and interest the |         |             | 14a |     | х        |
| b        | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O  |         |             | 14b |     | <u> </u> |
| 15       | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration   |         |             |     |     |          |
| _        | excess parachute payment(s) during the year?   |         |             | 15  |     | х        |
|          | If "Yes," see instructions and file Form 4720, Schedule N.   |         |             |     |     |          |
| 16       | Is the organization an educational institution subject to the section 4968 excise tax on net investment inc  | ome?    |             | 16  |     | х        |
|          | If "Yes," complete Form 4720, Schedule O.  |         |             |     |     |          |
| 17       | Section 501(c)(21) organizations. Did the trust, any disqualified or other person engage in any activitie  | s       |             |     |     |          |
|          | that would result in the imposition of an excise tax under section 4951, 4952 or 4953?   |         |             | 17  |     |          |
|          | If "Yes," complete Form 6069.  |         |             |     |     |          |

400141 10/31/2023 11:59 AM Form 990 (2022) CENTER FOR ARIZONA POLICY, INC. 86-0618922 Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent 8 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 X 2 any other officer, director, trustee, or key employee? 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? Х 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: The governing body? 8a Each committee with authority to act on behalf of the governing body? Х b 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O ..... X Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Did the organization have local chapters, branches, or affiliates? 10a Х If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a Describe on Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done X 12c Did the organization have a written whistleblower policy? X 13 13 Did the organization have a written document retention and destruction policy? Х 14

15 Did the process for determining compensation of the following persons include a review and approval by

independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official

If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement

with a taxable entity during the year?

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

NONE 17 List the states with which a copy of this Form 990 is required to be filed

Other officers or key employees of the organization

Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

Own website Another's website X Upon request X Other (explain on Schedule O)

Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

State the name, address, and telephone number of the person who possesses the organization's books and records

THE ORGANIZATION

PO BOX 32428

X

Х

Х

15a

15b

16a

PHOENIX

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

  <u>See</u> the instructions for the order in which to list the persons above.

| Check this box if neither th | o organization nor on   | rolated ergenization   | componented on  | courrent officer | director or tructon   |
|------------------------------|-------------------------|------------------------|-----------------|------------------|-----------------------|
| Check this box it heither tr | ie organization nor anv | / related ordanization | compensated any | Current onicer.  | director, or trustee. |

| (itstary hours for related organization hours for related organization hours for related organization below dotted line)   0.75   0.75   0.75   0.70   0.7   |   |
|--|---|
| CHAIR  |   |
| CHAIR 0.08 X X 0 0 0  (2) TANYA MIHAILOV 0.70  VICE CHAIR 0.08 X X 0 0 0  (3) ROSLYN HOLEMON 0.60  TREASURER 0.01 X X 0 0 0  (4) LANCE HOLEMON 0.70  DIRECTOR 0.05 X 0 0 0  (5) JAY SNYDER 0.70  DIRECTOR 0.04 X 0 0 0  (6) DIANA SNYDER 0.00  DIRECTOR 0.00 X 0 0 0  (7) CAROL LAMBERT 0.60  DIRECTOR 0.04 X 0 0 0  DIRECTOR 0.00 X 0 0 0   |   |
| O.70   | 0 |
| O.70   | 0 |
| O  |   |
| O.60   | 0 |
| TREASURER 0.01 X X 0 0  (4) LANCE HOLEMON  0.70  DIRECTOR 0.05 X 0 0  (5) JAY SNYDER  0.70  DIRECTOR 0.04 X 0 0  (6) DIANA SNYDER  0.00  DIRECTOR 0.00 X 0 0  (7) CAROL LAMBERT 0.60  DIRECTOR 0.04 X 0 0  |   |
| Column   | _ |
| DIRECTOR   0.05   X   0   0   0  | 0 |
| DIRECTOR 0.05 X 0 0 0  (5) JAY SNYDER 0.70  DIRECTOR 0.04 X 0 0  (6) DIANA SNYDER 0.00  DIRECTOR 0.00 X 0 0  (7) CAROL LAMBERT 0.60  DIRECTOR 0.04 X 0 0   |   |
| (5) JAY SNYDER  0.70  DIRECTOR  0.04 X  0.00  COUNTY OF THE COUNTY OF TH | 0 |
| DIRECTOR 0.04 X 0 0  (6) DIANA SNYDER 0.00  DIRECTOR 0.00 X 0 0  (7) CAROL LAMBERT 0.60  DIRECTOR 0.04 X 0 0   |   |
| (6) DIANA SNYDER  0.00  DIRECTOR  0.00 X  0  (7) CAROL LAMBERT  0.60  DIRECTOR  0.04 X  0  0   |   |
| 0.00   0   0   0   0   0   0   0   0   0   | 0 |
| DIRECTOR 0.00 X 0 0  (7) CAROL LAMBERT 0.60  DIRECTOR 0.04 X 0 0   |   |
| (7) CAROL LAMBERT  0.60  DIRECTOR 0.04 X 0 0   | ^ |
| DIRECTOR 0.04 X 0 0  | 0 |
| DIRECTOR 0.04 X 0  |   |
|  | 0 |
| (8) JOHN RANG  |   |
| 0.60   |   |
| DIRECTOR 0.08 X 0  | 0 |
| (9) SHEENA RANG  |   |
|  | _ |
| DIRECTOR 0.00 X 0  | 0 |
| (10) JUDY HUBER 0.70 0.70  |   |
| DIRECTOR 0.04 X 0 0  | 0 |
| (11) DAVID LAMBERT   |   |
| 0.70   |   |
| DIRECTOR 0.06 X 0  | 0 |

| rait                     | VII Section A. Officers  | , Directors, Tru  | 31003   | 3, rv | -y 🗀   | libic  | усс                          | 5, ai | id Highest Compensated                                    | Litipioyees (continued)  |                   |                              |                 |     |
|--------------------------|--|---|---|-------|--------|--------|------------------------------|-------|---|--|-------------------|------------------------------|-----------------|-----|
|                          | (A)<br>Name and title  | (B)<br>Average<br>hours   | (C) Position (do not check more than on box, unless person is both a officer and a director/trustee |       |        |        |                              | an    | (D) Reportable compensation                               | (E) Reportable compensation                                    | Es                | (F)<br>timated<br>of oth     | amount          |     |
|                          | Pub  | per week (list any hours for related organizations below dotted line) | Individual trustee or director  |       |        |        | Highest compensated employee |       | from the<br>organization (W-2/<br>1099-MISC/<br>1099-NEC) | from related<br>organizations (W-2/<br>1099-MISC/<br>1099-NEC) | or                | from<br>ganizati<br>ted orga | the             | 3   |
| (12)                     | GINA FRALEY  |   | 1   |       |        |        |                              |       |   |  |                   |                              |                 |     |
| DIREC                    |  | 0.50  | x   |       |        |        |                              |       | 0   | 0  |                   |                              |                 | ,   |
| $\frac{DIREC}{(13)}$     | PETER GENTALA  |   |   |       |        |        |                              |       | 0   | 0  |                   |                              |                 |     |
|                          |  | 0.70  |   |       |        |        |                              |       |   |  |                   |                              |                 |     |
| DIREC                    |  | 0.07  | X   |       |        |        |                              |       | 0   | 0  |                   |                              |                 | (   |
| (14)                     | ALLISON GENTA  | 0.60  |   |       |        |        |                              |       |   |  |                   |                              |                 |     |
| DIREC                    | TOR  | 0.06  | х   |       |        |        |                              |       | 0   | 0  |                   |                              |                 | (   |
| (15)                     | WAYNE MIHAILO  |   |   |       |        |        |                              |       |   |  |                   |                              |                 |     |
| DIREC                    | ·····□   | 0.60  | x   |       |        |        |                              |       | 0   | o  |                   |                              |                 | ,   |
| $\frac{DIREC}{(16)}$     | CATHI HERROD   | 0.00  |   |       |        |        |                              |       |   | 0  |                   |                              |                 |     |
|                          |  | 44.00   |   |       |        |        |                              |       |   |  |                   |                              |                 |     |
| PRESI                    |  | 7.00  | X   |       | Х      |        |                              |       | 246,776   | 0  |                   |                              | 13,             | 555 |
| (17)                     | ALLISON MACMU  | 47.00   |   |       |        |        |                              |       |   |  |                   |                              |                 |     |
| SEC/C                    | CHIEF OF STAFF   | 0.46  |   |       | x      |        |                              |       | 104,032   | 0  |                   |                              | 19,             | 285 |
| (18)                     | CHRISTOPHER S  |   |   |       |        |        |                              |       |   |  |                   |                              |                 |     |
|                          | N/ANGEMENT   | 45.00<br>2.12   |   |       |        |        | x                            |       | 138,807   | 0  |                   |                              | 14,             | 970 |
| (19)                     | OVANCEMENT  CINDY DAHLGRE                                      |   | +   |       |        |        | ^                            |       | 130,007   | 0  |                   |                              | 14,°            | 570 |
|                          |  | 33.00   |   |       |        |        |                              |       |   |  |                   |                              |                 |     |
| COMMU                    | NICATIONS DIR  | 2.93  |   |       |        |        | X                            |       | 101,206   | 0  |                   |                              |                 | 309 |
| 1b St                    | ubtotal<br>otal from continuation shee                         |   |   |       |        |        |                              |       | 590,821   |  | -                 |                              | 49,             | 019 |
|                          | otal (add lines 1b and 1c)                                     | •   |   |       |        |        |                              |       | 590,821   |  |                   |                              | 49,             | 019 |
| <b>2</b> To              | otal number of individuals (inc                                | cluding but not lin   |   | to th |        |        |                              |       | who received more than \$1                                | 00,000 of  |                   |                              | _               |     |
| re                       | portable compensation from                                     | the organization  |   | 4     |        |        |                              |       |   |  |                   |                              | Yes             | No  |
| <b>3</b> Di              | d the organization list any for                                | mer officer, dire   | ctor,   | trust | ee, k  | еу е   | emplo                        | yee,  | , or highest compensated                                  |  |                   |                              |                 | х   |
|                          | mployee on line 1a? If "Yes," or any individual listed on line |   |   |       |        |        |                              |       |   |  |                   | 3                            |                 |     |
| or                       | ganization and related organi                                  | izations greater t  | han S   | \$150 | ,000   | ? If " | Yes,                         | " cor | mplete Schedule J for such                                |  |                   | 4                            | х               |     |
| <i>in</i><br><b>5</b> Di | dividualid any person listed on line 1a                        | a receive or accr   | ue c  | ompe  | ensat  | ion f  | rom                          | any   | unrelated organization or inc                             | dividual   |                   | 4                            | 21              |     |
|                          | r services rendered to the org                                 |   | es," c  | omp   | lete 3 | Sche   | dule                         | J fo  | r such person   |  | <u></u>           | 5                            |                 | X   |
|                          | B. Independent Contractor  omplete this table for your five    |   | nsate   | ed in | dene   | nder   | nt cor                       | ntrac | tors that received more than                              | n \$100 000 of   |                   |                              |                 |     |
|                          | ompensation from the organization                              | ation. Report cor   |   |       |        |        |                              |       | year ending with or within t                              | the organization's tax year.                                   |                   |                              | (0)             |     |
|                          | Name and   | (A)<br>business address   |   |       |        |        |                              |       | Descript  | (B)<br>ion of services   |                   | Сс                           | (C)<br>mpensati | ion |
|                          |  |   |   |       |        |        |                              |       |   |  |                   |                              |                 |     |
|                          |  |   | -   |       |        |        |                              |       |   |  |                   |                              |                 | -   |
|                          |  |   |   |       |        |        |                              |       |   |  |                   |                              |                 |     |
|                          |  |   |   |       |        |        |                              |       |   |  |                   |                              |                 |     |
| -                        |  |   |   |       |        |        |                              | -     |   |  | -                 |                              |                 |     |
|                          |  |   |   |       |        |        |                              |       |   |  |                   |                              |                 |     |
|                          |  |   |   |       |        |        |                              |       |   |  |                   |                              |                 |     |
| <b>2</b> To              | otal number of independent of                                  | ontractors (includ  | ling L  | uit ~ | ot lin | nitod  | to th                        | 1000  | listed above) who   |  | $\longrightarrow$ |                              |                 |     |
|                          | otal number of independent of ceived more than \$100,000 c     |   |   |       |        |        |                              | iose  | iloted above) WIIO  | 0  |                   |                              |                 |     |

Form 990 (2022) CENTER FOR ARIZONA POLICY, INC. 86-0618922 Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (C) Unrelated (A) (B) Related or exempt Revenue excluded function revenue husiness revenue from tax under sections 512-514 Grants Contributions, Gifts, Grants and Other Similar Amounts 1a Federated campaigns **b** Membership dues 1b 439,312 c Fundraising events 1c **d** Related organizations ..... 1d e Government grants (contributions) f All other contributions, gifts, grants, 2,741,040 and similar amounts not included above ..... 1f g Noncash contributions included in 12,052 lines 1a-1f ..... 1<u>g</u> 3,180,352 h Total. Add lines 1a-1f. Business Code Program Service Revenue f All other program service revenue ..... g Total. Add lines 2a-2f Investment income (including dividends, interest, and other similar amounts) ..... 2,690 2,690 Income from investment of tax-exempt bond proceeds Royalties ..... (ii) Personal 93,778 6a Gross rents 6a 165,696 **b** Less: rental expenses 6b c Rental inc. or (loss) -71,918 d Net rental income or (loss) -71,918 -71,918 7a Gross amount from (i) Securities (ii) Other sales of assets other than inventory 7a Revenue **b** Less: cost or other basis and sales exps. 7с c Gain or (loss) d Net gain or (loss) ..... **8a** Gross income from fundraising events 439,312 (not including \$ ..... of contributions reported on line 1c). See Part IV, line 18 **b** Less: direct expenses ..... 227,882 -227,882 -227,882 c Net income or (loss) from fundraising events 9a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses ..... 9b c Net income or (loss) from gaming activities . 10a Gross sales of inventory, less returns and allowances 10a **b** Less: cost of goods sold ..... 10b c Net income or (loss) from sales of inventory Business Code 900099 10 10 OTHER REVENUE

10

2,883,252

10

-71,918

d All other revenue

e Total. Add lines 11a-11d.

Total revenue. See instructions

Form 990 (2022)

### Part IX Statement of Functional Expenses

|        | Statement of Functional Exp   |                 |                              |                                 |                      |
|--------|---|-----------------|------------------------------|---------------------------------|----------------------|
| Sect   | ion 501(c)(3) and 501(c)(4) organizations must com-<br>Check if Schedule O contains a respon- |                 |                              | column (A).                     |                      |
|        | not include amounts reported on lines 6b, 7b,   | (A)             |                              | (C)                             |                      |
|        | Pb, and 10b of Part VIII.   | Total expenses  | (B) Program service expenses | Management and general expenses | Fundraising expenses |
| 1      | Grants and other assistance to domestic organizations   | Inch            |                              | gonora: appointed               | CAPSINGS             |
| -      | and domestic governments. See Part IV, line 21  | 200,000         | 200,000                      |                                 |                      |
| 2      | Grants and other assistance to domestic   |                 |                              |                                 |                      |
|        | individuals. See Part IV, line 22   |                 |                              |                                 |                      |
| 3      | Grants and other assistance to foreign  |                 |                              |                                 |                      |
|        | organizations, foreign governments, and   |                 |                              |                                 |                      |
|        | foreign individuals. See Part IV, lines 15 and 16   |                 |                              |                                 |                      |
| 4      | Benefits paid to or for members   |                 |                              |                                 |                      |
| 5      | Compensation of current officers, directors,  |                 |                              |                                 |                      |
|        | trustees, and key employees   | 383,649         | 266,077                      | 82,446                          | 35,126               |
| 6      | Compensation not included above to disqualified   |                 |                              |                                 |                      |
|        | persons (as defined under section 4958(f)(1)) and   |                 |                              |                                 |                      |
|        | persons described in section 4958(c)(3)(B)  | 224 224         | 100                          | 172.060                         |                      |
| 7      | Other salaries and wages  | 806,281         | 559,193                      | 173,269                         | 73,819               |
| 8      | Pension plan accruals and contributions (include  | 4 004           | 2 220                        | 1 020                           | 440                  |
| _      | section 401(k) and 403(b) employer contributions)   | 4,804<br>91,990 | 3,332<br>63,798              | 1,032<br>19,769                 | 440<br>8,423         |
| 9      | Other employee benefits   | 80,598          |                              | 17,321                          | 7,379                |
| 10     | Payroll taxes   | 60,336          | 55,898                       | 17,321                          | 1,313                |
| 11     | Fees for services (nonemployees):   |                 |                              |                                 |                      |
| a<br>h |   | 31,818          | 22,067                       | 6,838                           | 2 913                |
|        |   | 69,532          | 48,223                       | 14,942                          | 2,913<br>6,367       |
|        | Accounting  | 05/552          | 10/225                       | 11/512                          | 0/307                |
| e      | Professional fundraising services. See Part IV, line 17                                       | 82,287          |                              |                                 | 82,287               |
| f      | Investment management fees  | 02/201          |                              |                                 | 0_,_0.               |
| q      | Other. (If line 11g amount exceeds 10% of line 25, column                                     |                 |                              |                                 |                      |
| Ŭ      | (A) amount, list line 11g expenses on Schedule O.)  | 185,526         | 138,506                      | 32,381                          | 14,639               |
| 12     | Advertising and promotion   | 7,272           | 1,101                        | 9                               | 6,162                |
| 13     | Office expenses   | 157,025         | 125,572                      | 18,576                          | 12,877               |
| 14     | Information technology  | 137,582         | 108,033                      | 11,109                          | 18,440               |
| 15     | Royalties   |                 |                              |                                 |                      |
| 16     | Occupancy   | 165,921         | 99,644                       | 53,183                          | 13,094               |
| 17     | Travel  | 17,311          | 14,173                       |                                 | 3,138                |
| 18     | Payments of travel or entertainment expenses  |                 |                              |                                 |                      |
|        | for any federal, state, or local public officials   |                 |                              |                                 |                      |
| 19     | Conferences, conventions, and meetings  | 90,373          | 68,042                       | 1,844                           | 20,487               |
| 20     | Interest  |                 |                              |                                 |                      |
| 21     | Payments to affiliates  | C 115           | 4 041                        | 1 214                           | F.C.                 |
| 22     | Depreciation, depletion, and amortization   | 6,115           | 4,241                        | 1,314<br>2,177                  | 560<br>176           |
| 23     | Insurance   | 24,102          | 21,749                       | 2,1//                           | 176                  |
| 24     | Other expenses. Itemize expenses not covered  |                 |                              |                                 |                      |
|        | above (List miscellaneous expenses on line 24e. If  |                 |                              |                                 |                      |
|        | line 24e amount exceeds 10% of line 25, column  |                 |                              |                                 |                      |
|        | (A) amount, list line 24e expenses on Schedule O.)  VOTER GUIDE PRODUCTION                    | 174,598         | 174,598                      |                                 |                      |
| a<br>b | •   | 1717330         | 1717550                      |                                 |                      |
| C      |   |                 |                              |                                 |                      |
| d      | · ·····   |                 |                              |                                 |                      |
|        | All other expenses  |                 |                              |                                 |                      |
| 25     | Total functional expenses. Add lines 1 through 24e  | 2,716,784       | 1,974,247                    | 436,210                         | 306,327              |
| 26     | Joint costs. Complete this line only if the   | , ,             | , ,                          |                                 | 223,42               |
|        | organization reported in column (B) joint costs   |                 |                              |                                 |                      |
|        | from a combined educational campaign and fundraising solicitation. Check here <b>X</b> if     |                 |                              |                                 |                      |
|        | following SOP 98-2 (ASC 958-720)  | 227,882         | 165,928                      | 1,519                           | 60,435               |

Form 990 (2022)

Part X Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 2,458,803 2,326,144 Cash—non-interest-bearing 1,492,423 2 1,269,884 Savings and temporary cash investments Pledges and grants receivable, net 3 Accounts receivable, net ..... 13 219 4 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) Notes and loans receivable, net 7 Inventories for sale or use 8 62,562 72,586 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 2,877,200 10a **b** Less: accumulated depreciation ..... 134,428 2,224,026 2,742,772 10b 10c 11 Investments—publicly traded securities 11 Investments—other securities. See Part IV, line 11 25 25 12 Investments—program-related. See Part IV, line 11 13 13 14 Intangible assets 8,100 31,009 Other assets. See Part IV, line 11 15 15 6,442,639 6,245,952 16 Total assets. Add lines 1 through 15 (must equal line 33)..... 179,138 74,816 Accounts payable and accrued expenses ..... 17 17 Grants payable 18 18 Deferred revenue 19 19 Tax-exempt bond liabilities 20 20 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Loans and other payables to any current or former officer, director, Liabilities trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 Secured mortgages and notes payable to unrelated third parties ..... 2,102,606 2,028,503 23 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 2,177,422 2,207,641 **Total liabilities.** Add lines 17 through 25. 26 Organizations that follow FASB ASC 958, check here Net Assets or Fund Balances and complete lines 27, 28, 32, and 33. Net assets without donor restrictions 3,396,396 4,183,078 27 672,134 51,920 28 Net assets with donor restrictions Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. Capital stock or trust principal, or current funds 29 29 Paid-in or capital surplus, or land, building, or equipment fund ..... 30 31 Retained earnings, endowment, accumulated income, or other funds 31 Total net assets or fund balances 4,068,530 4,234,998 32 6,245,952 6,442,639 Total liabilities and net assets/fund balances .....

Form **990** (2022)

| Pa | rt XI Reconciliation of Net Assets  |    |              | •    |     |
|----|---|----|--------------|------|-----|
|    | Check if Schedule O contains a response or note to any line in this Part XI   |    | <br>         |      | X   |
| 1  | Total revenue (must equal Part VIII, column (A), line 12)   | 1  | 2,8          |      |     |
| 2  | Total expenses (must equal Part IX, column (A), line 25)  | 2  | <b>2,</b> 7: |      |     |
| 3  |   | 3  |              | 56,4 |     |
| 4  | Revenue less expenses. Subtract line 2 from line 1  Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4  | 4,0          | 58,5 | 530 |
| 5  | Net unrealized gains (losses) on investments  | 5  |              |      |     |
| 6  | Donated services and use of facilities  | 6  |              |      |     |
| 7  | Investment expenses   | 7  |              |      |     |
| 8  | Prior period adjustments  | 8  |              |      |     |
| 9  | Other changes in net assets or fund balances (explain on Schedule O)  | 9  |              |      |     |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line  |    |              |      |     |
|    | 32, column (B))   | 10 | 4,2          | 34,9 | 998 |
| Pa | rt XII Financial Statements and Reporting   |    |              |      |     |
|    | Check if Schedule O contains a response or note to any line in this Part XII  |    | <br>         |      | Ш.  |
|    |   |    |              | Yes  | No  |
| 1  | Accounting method used to prepare the Form 990: Cash X Accrual Other  |    |              |      |     |
|    | If the organization changed its method of accounting from a prior year or checked "Other," explain on   |    |              |      |     |
|    | Schedule O.   |    |              |      |     |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?   |    | <br>2a       |      | X   |
|    | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or  |    |              |      |     |
|    | reviewed on a separate basis, consolidated basis, or both:  |    |              |      |     |
|    | Separate basis Consolidated basis Both consolidated and separate basis  |    |              |      |     |
| b  | Were the organization's financial statements audited by an independent accountant?  |    | <br>2b       | X    |     |
|    | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a                                       |    |              |      |     |
|    | separate basis, consolidated basis, or both:  |    |              |      |     |
|    | Separate basis X Consolidated basis Both consolidated and separate basis  |    |              |      |     |
| С  | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of                                |    |              |      |     |
|    | the audit, review, or compilation of its financial statements and selection of an independent accountant?                                     |    | <br>2c       | Х    |     |
|    | If the organization changed either its oversight process or selection process during the tax year, explain on                                 |    |              |      |     |
|    | Schedule O.   |    |              |      |     |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the                               |    |              |      |     |
|    | Uniform Guidance, 2 C.F.R. Part 200, Subpart F?   |    | <br>3a       |      |     |
| b  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the                                  |    |              |      |     |
|    | required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits                                       |    | <br>3b       |      |     |

Form **990** (2022)

#### SCHEDULE A

(Form 990)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Open to Public

Department of the Treasury Internal Revenue Service

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Name of the organization Employer identification number CENTER FOR ARIZONA POLICY, INC. 86-0618922 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, 4 city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public 7 described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 9 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, Type III, functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (iv) Is the organization (v) Amount of monetary (vi) Amount of listed in your governing organization (described on lines 1-10 support (see other support (see document? above (see instructions)) instructions) Yes No (A) (B) (C) (D) (E) Total

Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec        | tion A. Public Support   | rano to quamy          | 4.1401 4.10 10010    | noted below, p         | olouee eemplete     | <i>y</i> 1 (4) (1) (1) |            |
|------------|--|------------------------|----------------------|------------------------|---------------------|------------------------|------------|
|            | dar year (or fiscal year beginning in)   | (a) 2018               | <b>(b)</b> 2019      | (c) 2020               | (d) 2021            | (e) 2022               | (f) Total  |
| 1          | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")   | 1,824,932              | 2,202,949            | CTIO<br>3,519,010      | 4,073,389           | 3,180,352              | 14,800,632 |
| 2          | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  | 1,024,932              | 2,202,343            | 3,313,010              | 4,013,309           | 371007532              | 14,000,032 |
| 3          | The value of services or facilities furnished by a governmental unit to the organization without charge  |                        |                      |                        |                     |                        |            |
| <b>4 5</b> | Total. Add lines 1 through 3  The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount | 1,824,932              | 2,202,949            | 3,519,010              | 4,073,389           | 3,180,352              | 14,800,632 |
|            | shown on line 11, column (f)   |                        |                      |                        |                     |                        | 1,244,039  |
| 6          | Public support. Subtract line 5 from line 4  |                        |                      |                        |                     |                        | 13,556,593 |
|            | tion B. Total Support  | ()                     | # N = 2 + 2          | ()                     | ( )                 |                        |            |
|            | dar year (or fiscal year beginning in)   | <b>(a)</b> 2018        | <b>(b)</b> 2019      | (c) 2020               | (d) 2021            | <b>(e)</b> 2022        | (f) Total  |
| 7<br>8     | Amounts from line 4  Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from   | 1,824,932              | 2,202,949            | 3,519,010              | 4,073,389           | 3,180,352              | 14,800,632 |
|            | similar sources  | 520                    | 2,571                | 2,522                  | 4,392               | 2,690                  | 12,695     |
| 9          | Net income from unrelated business activities, whether or not the business is regularly carried on   |                        |                      |                        | 16,205              |                        | 16,205     |
| 10         | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)  |                        |                      |                        |                     | 10                     | 10         |
| 11         | Total support. Add lines 7 through 10  |                        |                      |                        |                     | _                      | 14,829,542 |
| 12         | Gross receipts from related activities, etc. (   | see instructions)      |                      |                        |                     | 12                     | 268,346    |
| 13         | First 5 years. If the Form 990 is for the org  | anization's first, sec | cond, third, fourth, | or fifth tax year as a | a section 501(c)(3) |                        |            |
|            | organization, check this box and stop here   |                        |                      |                        |                     |                        |            |
| Sec        | tion C. Computation of Public Su   | <del></del>            |                      |                        |                     |                        | <b>.</b>   |
| 14         | Public support percentage for 2022 (line 6,  |                        |                      | (f))                   |                     | 14                     | 91.42 %    |
| 15         | Public support percentage from 2021 Sched  | , ,                    |                      |                        |                     | 15                     | 91.67 %    |
| 16a        | 33 1/3% support test—2022. If the organize   |                        |                      |                        | 1/3% or more, chec  | ck this                | <b>-</b> - |
|            | box and <b>stop here.</b> The organization qualifi   |                        |                      |                        |                     |                        | X          |
| b          | 33 1/3% support test—2021. If the organiz  |                        |                      | •                      | is 33 1/3% or more  | , check                |            |
|            | this box and <b>stop here.</b> The organization qu   |                        |                      |                        |                     |                        |            |
| 17a        | 10%-facts-and-circumstances test—202   | •                      |                      |                        |                     | l IS                   |            |
|            | 10% or more, and if the organization meets   |                        |                      |                        | •                   | ı                      |            |
|            | Part VI how the organization meets the fact organization   |                        |                      |                        |                     |                        |            |
| b          | 10%-facts-and-circumstances test—202   | _                      |                      |                        |                     |                        |            |
|            | 15 is 10% or more, and if the organization is  |                        |                      |                        | •                   |                        |            |
|            | in Part VI how the organization meets the fa   |                        | ŭ                    | •                      | . ,                 |                        |            |
| 40         | organization   |                        |                      |                        |                     |                        |            |
| 18         | <b>Private foundation.</b> If the organization did   |                        |                      |                        |                     |                        |            |
|            | instructions   |                        |                      |                        |                     |                        | L          |

# Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.

If the organization fails to qualify under the tests listed below please complete Part II.)

| <u>Sac</u> | tion A. Public Support   | quality under ti       | ne tests listed t   | below, please of     | ompiete Part       | 11.)     |           |
|------------|--|------------------------|---------------------|----------------------|--------------------|----------|-----------|
|            | ndar year (or fiscal year beginning in)  | (a) 2018               | <b>(b)</b> 2019     | (c) 2020             | (d) 2021           | (e) 2022 | (f) Total |
| 1          | Gifts, grants, contributions, and membership fees  | (4) 2010               | (6) 2010            | (6) 2020             | (a) EUE 1          | (C) ZOZZ | (i) Total |
| •          | received. (Do not include any "unusual grants.")   |                        |                     |                      |                    |          | W         |
| 2          | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |                        |                     |                      |                    |          | 7         |
| 3          | Gross receipts from activities that are not an unrelated trade or business under section 513   |                        |                     |                      |                    |          |           |
| 4          | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  |                        |                     |                      |                    |          |           |
| 5          | The value of services or facilities furnished by a governmental unit to the organization without charge  |                        |                     |                      |                    |          |           |
| 6          | Total. Add lines 1 through 5   |                        |                     |                      |                    |          |           |
| 7a         | Amounts included on lines 1, 2, and 3 received from disqualified persons   |                        |                     |                      |                    |          |           |
| b          | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |                        |                     |                      |                    |          |           |
| С          | Add lines 7a and 7b  |                        |                     |                      |                    |          |           |
| 8          | <b>Public support.</b> (Subtract line 7c from line 6.)   |                        |                     |                      |                    |          |           |
| Sec        | tion B. Total Support  |                        |                     |                      |                    |          |           |
|            | ndar year (or fiscal year beginning in)  | (a) 2018               | <b>(b)</b> 2019     | (c) 2020             | (d) 2021           | (e) 2022 | (f) Total |
| 9          | Amounts from line 6  |                        |                     | , ,                  | , ,                |          |           |
| 10a        | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources  |                        |                     |                      |                    |          |           |
| b          | Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  |                        |                     |                      |                    |          |           |
| С          | Add lines 10a and 10b  |                        |                     |                      |                    |          |           |
| 11         | Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on  |                        |                     |                      |                    |          |           |
| 12         | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)  |                        |                     |                      |                    |          |           |
| 13         | Total support. (Add lines 9, 10c, 11,  |                        |                     |                      |                    |          |           |
| 14         | and 12.)  First 5 years. If the Form 990 is for the org  | nanization's first or  | cond third fourth   | or fifth tay year as | a section 501(a)(3 |          | 1         |
| 14         | organization, check this box and <b>stop here</b>  | -                      |                     | •                    | , , ,              | ?)<br>   |           |
| Sec        | tion C. Computation of Public Su   |                        |                     |                      |                    |          |           |
| 15         | Public support percentage for 2022 (line 8,  |                        |                     | (f))                 |                    | 15       | %         |
| 16         | Public support percentage from 2021 Scheo  | dule A, Part III, line | e 15                |                      |                    | 16       | %         |
| Sec        | tion D. Computation of Investme  | nt Income Per          | rcentage            |                      |                    |          |           |
| 17         | Investment income percentage for 2022 (lin   | ne 10c, column (f),    | divided by line 13, | column (f))          |                    | 17       | %         |
| 18         | Investment income percentage from 2021 S   | Schedule A, Part III   | I, line 17          |                      |                    | 18       | %         |
| 19a        | 33 1/3% support tests—2022. If the organ   |                        |                     |                      |                    |          |           |
|            | 17 is not more than 33 1/3%, check this box  | -                      | -                   |                      |                    |          |           |
| b          | <b>33 1/3% support tests—2021.</b> If the organ line 18 is not more than 33 1/3%, check this   |                        |                     |                      |                    |          |           |
| 20         | Private foundation. If the organization did  |                        | _                   |                      |                    | -        |           |

### Part IV Supporting Organizations

(Complete only if you checked a box on line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|     |         | Yes       | No        |
|-----|---------|-----------|-----------|
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|     | 10a     |           |           |
|     |         |           |           |
|     | 10b     |           |           |
| Sch | edule A | \ (Form 9 | 990) 2022 |

.8922 Page 5

| Par   | t IV Supporting Organizations (continued)  |      |     |    |
|-------|--|------|-----|----|
|       | ·  |      | Yes | No |
| 11    | Has the organization accepted a gift or contribution from any of the following persons?  |      |     |    |
| а     | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and   |      |     |    |
|       | 11c below, the governing body of a supported organization?   | 11a  |     |    |
| b     | A family member of a person described on line 11a above?   | 11b  |     |    |
| С     | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c,   |      | V   |    |
|       | provide detail in Part VI.   | 11c  |     |    |
| Secti | on B. Type I Supporting Organizations  |      |     |    |
|       | ·  |      | Yes | No |
| 1     | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or   |      |     |    |
|       | more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,  |      |     |    |
|       | directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)  |      |     |    |
|       | effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported   |      |     |    |
|       | organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the   |      |     |    |
|       | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.   | 1    |     |    |
| 2     | Did the organization operate for the benefit of any supported organization other than the supported  |      |     |    |
|       | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part  |      |     |    |
|       | VI how providing such benefit carried out the purposes of the supported organization(s) that operated,   |      |     |    |
|       | supervised, or controlled the supporting organization.   | 2    |     |    |
| Secti | on C. Type II Supporting Organizations   |      |     |    |
|       | ·  |      | Yes | No |
| 1     | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors   |      |     |    |
|       | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control  |      |     |    |
|       | or management of the supporting organization was vested in the same persons that controlled or managed   |      |     |    |
| 0 1   | the supported organization(s).   | 1    |     |    |
| Secti | on D. All Type III Supporting Organizations  | —    | 1   |    |
|       |  |      | Yes | No |
| 1     | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the   |      |     |    |
|       | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax  |      |     |    |
|       | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the   | 4    |     |    |
| •     | organization's governing documents in effect on the date of notification, to the extent not previously provided?   | 1    |     |    |
| 2     | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported   |      |     |    |
|       | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how   |      |     |    |
| •     | the organization maintained a close and continuous working relationship with the supported organization(s).  | 2    |     |    |
| 3     | By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's |      |     |    |
|       | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's   |      |     |    |
|       | supported organizations played in this regard.   | 3    |     |    |
| Secti | on E. Type III Functionally Integrated Supporting Organizations  |      |     |    |
| 1     | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).  |      |     |    |
| ·     | The organization satisfied the Activities Test. Complete line 2 below.   |      |     |    |
| b     | The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>   |      |     |    |
| С     | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instruction   | າຣ). |     |    |
| 2     | Activities Test. Answer lines 2a and 2b below.   | ĺ    | Yes | No |
| а     | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of   |      |     |    |
|       | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify   |      |     |    |
|       | those supported organizations and explain how these activities directly furthered their exempt purposes,   |      |     |    |
|       | how the organization was responsive to those supported organizations, and how the organization determined  |      |     |    |
|       | that these activities constituted substantially all of its activities.   | 2a   |     |    |
| b     | Did the activities described on line 2a, above, constitute activities that, but for the organization's   |      |     |    |
|       | involvement, one or more of the organization's supported organization(s) would have been engaged in? If  |      |     |    |
|       | "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would   |      |     |    |
|       | have engaged in these activities but for the organization's involvement.   | 2b   |     |    |
| 3     | Parent of Supported Organizations. Answer lines 3a and 3b below.   |      |     |    |
| а     | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or  |      |     |    |
|       | trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.   | 3a   |     |    |
| b     | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each  |      |     |    |

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

| Part V           | Type III Non-Functionally Integrated 509(a)(3) Supporting Orga  | nizati    | ions                        | · ·                         |  |  |  |  |  |
|------------------|---|-----------|-----------------------------|-----------------------------|--|--|--|--|--|
| 1 Check          | k here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 2                               | 20, 197   | 0 (explain in Part VI). See |                             |  |  |  |  |  |
| instru           | instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. |           |                             |                             |  |  |  |  |  |
| Section A - A    | Section A – Adjusted Net Income (A) Prior Year  |           |                             |                             |  |  |  |  |  |
|                  |   |           | (7.9.1.10.1.10.1.1          | (optional)                  |  |  |  |  |  |
| 1 Net shor       | t-term capital gain   | 1         |                             |                             |  |  |  |  |  |
| 2 Recoveri       | es of prior-year distributions  | 2         |                             |                             |  |  |  |  |  |
| 3 Other gr       | oss income (see instructions)   | 3         |                             |                             |  |  |  |  |  |
| 4 Add lines      | s 1 through 3.  | 4         |                             |                             |  |  |  |  |  |
| 5 Deprecia       | tion and depletion  | 5         |                             |                             |  |  |  |  |  |
| 6 Portion of     | of operating expenses paid or incurred for production or collection   |           |                             |                             |  |  |  |  |  |
| of gross         | income or for management, conservation, or maintenance of   |           |                             |                             |  |  |  |  |  |
| property         | held for production of income (see instructions)  | 6         |                             |                             |  |  |  |  |  |
| 7 Other ex       | penses (see instructions)   | 7         |                             |                             |  |  |  |  |  |
| 8 Adjusted       | d Net Income (subtract lines 5, 6, and 7 from line 4)   | 8         |                             |                             |  |  |  |  |  |
|                  | linimum Asset Amount  |           | (A) Prior Year              | (B) Current Year (optional) |  |  |  |  |  |
| 1 Aggregat       | te fair market value of all non-exempt-use assets (see  |           |                             |                             |  |  |  |  |  |
| instructio       | ns for short tax year or assets held for part of year):   |           |                             |                             |  |  |  |  |  |
| <b>a</b> Average | monthly value of securities   | 1a        |                             |                             |  |  |  |  |  |
|                  | monthly cash balances   | 1b        |                             |                             |  |  |  |  |  |
|                  | ket value of other non-exempt-use assets  | 1c        |                             |                             |  |  |  |  |  |
| d Total (ad      | dd lines 1a, 1b, and 1c)  | 1d        |                             |                             |  |  |  |  |  |
|                  | t claimed for blockage or other factors   |           |                             |                             |  |  |  |  |  |
|                  | in detail in Part VI):  |           |                             |                             |  |  |  |  |  |
|                  | on indebtedness applicable to non-exempt-use assets   | 2         |                             |                             |  |  |  |  |  |
|                  | line 2 from line 1d.  | 3         |                             |                             |  |  |  |  |  |
|                  | emed held for exempt use. Enter 0.015 of line 3 (for greater amount,  |           |                             |                             |  |  |  |  |  |
| see insti        | , ,   | 4         |                             |                             |  |  |  |  |  |
|                  | e of non-exempt-use assets (subtract line 4 from line 3)  | 5         |                             |                             |  |  |  |  |  |
|                  | ine 5 by 0.035.   | 6         |                             |                             |  |  |  |  |  |
|                  | es of prior-year distributions  | 7         |                             |                             |  |  |  |  |  |
|                  | n Asset Amount (add line 7 to line 6)   | 8         |                             |                             |  |  |  |  |  |
| Section C - D    | Distributable Amount  | •         |                             | Current Year                |  |  |  |  |  |
| 1 Adjusted       | net income for prior year (from Section A, line 8, column A)  | 1         |                             |                             |  |  |  |  |  |
|                  | 25 of line 1.   | 2         |                             |                             |  |  |  |  |  |
|                  | asset amount for prior year (from Section B, line 8, column A)  | 3         |                             |                             |  |  |  |  |  |
|                  | eater of line 2 or line 3.  | 4         |                             |                             |  |  |  |  |  |
|                  | ax imposed in prior year  | 5         |                             |                             |  |  |  |  |  |
|                  | table Amount. Subtract line 5 from line 4, unless subject to  |           |                             |                             |  |  |  |  |  |
|                  | cy temporary reduction (see instructions).  | 6         |                             |                             |  |  |  |  |  |
|                  | k here if the current year is the organization's first as a non-functionally integrated Type                              | oe III si | upporting organization      |                             |  |  |  |  |  |

Schedule A (Form 990) 2022

(see instructions).

Page 7

| Par  | V Type III Non-Functionally Integrated 509(a)(3) S  | Supporting Organizat        | ions (continued)                       |          |   |
|------|---|-----------------------------|--|----------|---|
| Sect | on D – Distributions  |                             |  |          | Current Year                              |
| 1_   | Amounts paid to supported organizations to accomplish exempt purposes   |                             | 1                                      |          |   |
| 2    | Amounts paid to perform activity that directly furthers exempt purposes or organizations, in excess of income from activity | nC                          | 2                                      | \n\      |   |
| 3    | Administrative expenses paid to accomplish exempt purposes of support   | ed organizations            |  | 3        |   |
| 4    | Amounts paid to acquire exempt-use assets   |                             |  | 4        |   |
| 5    | Qualified set-aside amounts (prior IRS approval required—provide details  | s in Part VI)               |  | 5        |   |
| 6    | Other distributions (describe in Part VI). See instructions.  | ,                           |  | 6        |   |
| 7    | Total annual distributions. Add lines 1 through 6.  |                             |  | 7        |   |
| 8    | Distributions to attentive supported organizations to which the organization  | on is responsive            |  | 8        |   |
|      | (provide details in Part VI). See instructions.   | '                           |  |          |   |
| 9    | Distributable amount for 2022 from Section C, line 6  |                             |  | 9        |   |
| 10   | Line 8 amount divided by line 9 amount  |                             |  | 10       |   |
| Sect | on E - Distribution Allocations (see instructions)  | (i)<br>Excess Distributions | (ii)<br>Underdistributions<br>Pre-2022 | <b>.</b> | (iii)<br>Distributable<br>Amount for 2022 |
| _1_  | Distributable amount for 2022 from Section C, line 6  |                             |  |          |   |
| 2    | Underdistributions, if any, for years prior to 2022   |                             |  |          |   |
|      | (reasonable cause required-explain in Part VI). See   |                             |  |          |   |
|      | instructions.   |                             |  |          |   |
| 3    | Excess distributions carryover, if any, to 2022   |                             |  |          |   |
|      | From 2017   |                             |  |          |   |
|      | From 2018   |                             |  |          |   |
|      | From 2019 From 2020   |                             |  |          |   |
|      |   |                             |  |          |   |
|      | From 2021   |                             |  |          |   |
|      | Total of lines 3a through 3e  |                             |  |          |   |
|      | Applied to underdistributions of prior years  Applied to 2022 distributable amount  |                             |  |          |   |
|      | Applied to 2022 distributable amount  |                             |  |          |   |
|      | Carryover from 2017 not applied (see instructions)  |                             |  |          |   |
|      | Remainder. Subtract lines 3g, 3h, and 3i from line 3f.  |                             |  |          |   |
| 4    | Distributions for 2022 from   |                             |  |          |   |
|      | Section D, line 7: \$   |                             |  |          |   |
|      | Applied to underdistributions of prior years  |                             |  |          |   |
|      | Applied to 2022 distributable amount  |                             |  |          |   |
|      | Remainder. Subtract lines 4a and 4b from line 4.  |                             |  |          |   |
| 5    | Remaining underdistributions for years prior to 2022, if  |                             |  |          |   |
|      | any. Subtract lines 3g and 4a from line 2. For result   |                             |  |          |   |
|      | greater than zero, explain in Part VI. See instructions.  |                             |  |          |   |
| 6    | Remaining underdistributions for 2022. Subtract lines 3h  |                             |  |          |   |
|      | and 4b from line 1. For result greater than zero, explain in  |                             |  |          |   |
|      | Part VI. See instructions.  |                             |  |          |   |
| 7    | Excess distributions carryover to 2023. Add lines 3j  |                             |  |          |   |
|      | and 4c.   |                             |  |          |   |
| 8    | Breakdown of line 7:  |                             |  |          |   |
|      | Excess from 2018  |                             |  |          |   |
|      | Excess from 2019  |                             |  |          |   |
|      | Excess from 2020  |                             |  |          |   |
| d    | Excess from 2021  |                             |  |          |   |

e Excess from 2022 .

Schedule A (Form 990) 2022

| Part VI                               | III, line 12;<br>B, lines 1 a<br>3a, and 3b | Part IV, Sec<br>and 2; Part I\<br>; Part V, line | tion A, lines 1<br>/, Section C,<br>1; Part V, Se | , 2, 3b, 3c, 4b<br>line 1; Part IV<br>ection B, line 1 | o, 4c, 5a, 6, 9<br>, Section D, li<br>e; Part V, Se | a, 9b, 9c, 11a,<br>nes 2 and 3; Pa | 10; Part II, line 17:<br>11b, and 11c; Pal<br>art IV, Section E, I<br>, 6, and 8; and Pa | t IV, Section<br>ines 1c, 2a, 2b, |
|---------------------------------------|---|--|---|--|---|------------------------------------|--|-----------------------------------|
| PART II                               | $\square$                                   | <b>DII</b>                                       |   | ME DETAIL  | OCT   | ION                                | Co   | DУ                                |
|                                       |   |  |   |  | \$  | 10                                 |  |                                   |
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| ·                                     |   |  |   |  |   |                                    |  |                                   |
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| •                                     |   |  |   |  |   |                                    |  |                                   |
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| •                                     |   |  |   |  |   |                                    |  |                                   |
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|                                       |   |  |   |  |   |                                    |  |                                   |

CENTER FOR ARIZONA POLICY, INC.

86-0618922

Page 8

DAA Schedule A (Form 990) 2022

## Schedule B (Form 990)

Schedule of Contributors

OMB No. 1545-0047

2022

86-0618922

Department of the Treasury Internal Revenue Service Attach to Form 990 or Form 990-PF.
Go to www.irs.gov/Form990 for the latest information.

Name of the organization Employer identification number

Organization type (check one) Filers of: Section: Form 990 or 990-EZ 501(c)( **3** ) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules |X| For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 331/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2022)

Page 2

Name of organization

CENTER FOR ARIZONA POLICY, INC.

Employer identification number 86-0618922

| Part I     | Contributors (see instructions). Use duplicate copies of Pa | art I if additional space is nee | eded.  |
|------------|---|----------------------------------|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                           | (c) Total contributions          | (d)<br>Type of contribution  |
| 1          | i dono mapoc  | \$ 144,850                       | Person   X   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                           | (c) Total contributions          | (d)<br>Type of contribution  |
| 2          |   | \$ 340,053                       | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a)        | (b)   | (c)                              | (d)  |
| No.        | Name, address, and ZIP + 4                                  | Total contributions              | Type of contribution   |
| 3          |   | \$ 100,000                       | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a)        | (b)   | (c)                              | (d)  |
| No. 4      | Name, address, and ZIP + 4                                  | Total contributions  \$ 100,000  | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                           | (c)                              | (d) Type of contribution   |
|            | Hame, address, and Air T T                                  | Total contributions              | Person Payroll Noncash (Complete Part II for noncash contributions.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                           | (c) Total contributions          | (d)<br>Type of contribution  |
|            | Training data soon, tilled all 1 T                          | \$                               | Person Payroll Noncash (Complete Part II for noncash contributions.)   |

# SCHEDULE C (Form 990)

## Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527
Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Go to <a href="https://www.irs.gov/Form990">www.irs.gov/Form990</a> for instructions and the latest information.

**2022** 

Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

| • 5 | Section 501(c)(4), (5), or (6) organizations: Complete Part III.   |                                  |                     |                          |   |
|-----|--|----------------------------------|---------------------|--------------------------|---|
| Nam | e of organization  |                                  |                     | Employer ident           | ification number                              |
|     | CENTER FOR ARIZONA I   |                                  |                     | 86-06189                 |   |
| Pa  | rt I-A Complete if the organization is exem  | pt under section 501(c)          | or is a section     | n 527 organizatio        | n.  |
| 1   | Provide a description of the organization's direct and indirect  | political campaign activities in | Part IV. See instru | ctions for               |   |
|     | definition of "political campaign activities."   |                                  |                     |                          |   |
| 2   | Political campaign activity expenditures. See instructions $\dots$   |                                  |                     | \$                       |   |
| _3_ | Volunteer hours for political campaign activities. See instruct  |                                  |                     |                          |   |
| Pa  | rt I-B Complete if the organization is exem  | pt under section 501(c)          | )(3).               |                          |   |
| 1   | Enter the amount of any excise tax incurred by the organizate<br>Enter the amount of any excise tax incurred by organization | ion under section 4955           |                     | \$                       |   |
| 2   | Enter the amount of any excise tax incurred by organization  | managers under section 4955      |                     | \$                       |   |
| 3   | If the organization incurred a section 4955 tax, did it file Form  |                                  |                     |                          |   |
| 4a  |  |                                  |                     |                          | Yes No  |
|     | If "Yes," describe in Part IV.  rt I-C Complete if the organization is exem  | ent under section 501/c          | A except secti      | on 501(c)(3)             |   |
|     | Enter the amount directly expended by the filing organization  | •                                | •                   | on 301(c)(3).            |   |
| 1   |  | •                                |                     | •                        |   |
| 2   | activities  Enter the amount of the filing organization's funds contribute   |                                  |                     | <sup>¶</sup>             |   |
| _   | 5 5  |                                  |                     | \$                       |   |
| 3   | Total exempt function expenditures. Add lines 1 and 2. Enter   |                                  |                     | Ψ                        |   |
| Ū   | line 17b   |                                  |                     | \$                       |   |
| 4   | Did the filing organization file <b>Form 1120-POL</b> for this year?   |                                  |                     | Ψ                        | ☐ Yes ☐ No                                    |
| 5   | Enter the names, addresses and employer identification num   |                                  |                     |                          |   |
|     | organization made payments. For each organization listed, e  | ` '                              | · ·                 | · ·                      |   |
|     | the amount of political contributions received that were prom  | ·                                |                     |                          |   |
|     | as a separate segregated fund or a political action committee  |                                  |                     | -                        |   |
|     | (a) Name   | (b) Address                      | (c) EIN             | (d) Amount paid from     | (e) Amount of political                       |
|     |  |                                  |                     | filing organization's    | contributions received and                    |
|     |  |                                  |                     | funds. If none, enter -0 | promptly and directly delivered to a separate |
|     |  |                                  |                     |                          | political organization.                       |
|     |  |                                  |                     |                          | If none, enter -0                             |
| (1) |  |                                  |                     |                          |   |
|     |  |                                  |                     |                          |   |
| (2) |  |                                  |                     |                          |   |
|     |  |                                  |                     |                          |   |
| (3) |  |                                  |                     |                          |   |
|     |  |                                  |                     |                          |   |
| (4) |  |                                  |                     |                          |   |
| (5) |  |                                  |                     |                          |   |
| (5) |  |                                  |                     |                          |   |
| (6) |  |                                  |                     |                          |   |
| \-/ |  |                                  |                     |                          |   |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990 E-Z.

Schedule C (Form 990) 2022

| Sch | edule C (Form 990) 2022 CENTER                       | FOR ARIZONA POLICY, INC.                                | 86-0618922                    | Page <b>2</b>  |
|-----|--|---|-------------------------------|----------------|
| Pa  | rt II-A Complete if the organiza                     | tion is exempt under section 501(c)(3) an               | d filed Form 5768 (electi     | on under       |
|     | section 501(h)).                                     |   |                               |                |
| 4   | Check if the filing organization be                  | elongs to an affiliated group (and list in Part IV ea   | ach affiliated group member's | name,          |
|     | address, EIN, expenses,                              | and share of excess lobbying expenditures).             |                               |                |
| 3   | Check if the filing organization cl                  | necked box A and "limited control" provisions app       | ly.                           |                |
|     | Limits on Lobb                                       | oying Expenditures                                      | (a) Filing                    | (b) Affiliated |
|     | (The term "expenditures" m                           | eans amounts paid or incurred.)                         | organization's totals         | group totals   |
| 1   | a Total lobbying expenditures to influence public    | c opinion (grassroots lobbying)                         | 182                           |                |
| ı   | Total lobbying expenditures to influence a leg       | slative body (direct lobbying)                          | 21,574                        |                |
| (   | Total lobbying expenditures (add lines 1a and        | 1b)   | 21,756                        |                |
| (   | 1 Other evenut number evenuditure                    |   | 2,695,028                     |                |
| (   |  | 1c and 1d)  | 2,716,784                     |                |
|     | f Lobbying nontaxable amount. Enter the amou         |   |                               |                |
|     | columns.   |   | 285,839                       |                |
|     | If the amount on line 1e, column (a) or (b) is:      | The lobbying nontaxable amount is:                      |                               |                |
|     | Not over \$500,000                                   | 20% of the amount on line 1e.                           |                               |                |
|     | Over \$500,000 but not over \$1,000,000              | \$100,000 plus 15% of the excess over \$500,000.        |                               |                |
|     | Over \$1,000,000 but not over \$1,500,000            | \$175,000 plus 10% of the excess over \$1,000,000.      |                               |                |
|     | Over \$1,500,000 but not over \$17,000,000           | \$225,000 plus 5% of the excess over \$1,500,000.       |                               |                |
|     | Over \$17,000,000                                    | \$1,000,000.  |                               |                |
| 9   | g Grassroots nontaxable amount (enter 25% of         | line 1f)  | 71,460                        |                |
| I   | Subtract line 1g from line 1a. If zero or less, e    | nter -0-  | 0                             |                |
|     | i Subtract line 1f from line 1c. If zero or less, er |   | 0                             |                |
|     | j If there is an amount other than zero on either    | line 1h or line 1i, did the organization file Form 4720 |                               |                |
|     | reporting section 4911 tax for this year?            |   |                               | Yes No         |

## 4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

| Lobbying Expenditures During 4-Year Averaging Period           |                 |                 |                 |                  |           |  |  |  |  |  |  |
|--|-----------------|-----------------|-----------------|------------------|-----------|--|--|--|--|--|--|
| Calendar year (or fiscal year beginning in)                    | <b>(a)</b> 2019 | <b>(b)</b> 2020 | <b>(c)</b> 2021 | ( <b>d)</b> 2022 | (e) Total |  |  |  |  |  |  |
| 2a Lobbying nontaxable amount                                  | 248,297         | 267,139         | 264,901         | 285,839          | 1,066,176 |  |  |  |  |  |  |
| <b>b</b> Lobbying ceiling amount (150% of line 2a, column (e)) |                 |                 |                 |                  | 1,599,264 |  |  |  |  |  |  |
| c Total lobbying expenditures                                  | 33,025          | 276,226         | 46,106          | 21,756           | 377,113   |  |  |  |  |  |  |
| d Grassroots nontaxable amount                                 | 62,074          | 66,785          | 66,225          | 71,460           | 266,544   |  |  |  |  |  |  |
| e Grassroots ceiling amount (150% of line 2d, column (e))      |                 |                 |                 |                  | 399,816   |  |  |  |  |  |  |
| f Grassroots lobbying expenditures                             | 3,355           | 677             | 378             | 182              | 4,592     |  |  |  |  |  |  |

Schedule C (Form 990) 2022

DAA

Schedule C (Form 990) 2022

Page 3

| Par   | t II-B Complete if the organization is exempt under section 501(c)(3) and has NOT fi (election under section 501(h)).  | led F  | orm  | 5768     |       |      |    |
|-------|--|--------|------|----------|-------|------|----|
|       |  | (a     | )    |          | (b    | )    |    |
|       | each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed ription of the lobbying activity.   | Yes    | No   |          | Amo   | unt  |    |
|       | During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |        | C    |          | y     |      |    |
| а     | Volunteers?  |        |      |          |       |      |    |
| b     | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?   |        |      |          |       |      |    |
| С     | Media advertisements?  |        |      |          |       |      |    |
| d     | Mailings to members, legislators, or the public?   |        |      |          |       |      |    |
| е     | Publications, or published or broadcast statements?  |        |      |          |       |      |    |
| f     | Grants to other organizations for lobbying purposes?   |        |      |          |       |      |    |
|       | Direct contact with legislators, their staffs, government officials, or a legislative body?  |        |      |          |       |      |    |
|       | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  |        |      |          |       |      |    |
| į.    | Other activities?  |        |      |          |       |      |    |
| j     | Total. Add lines 1c through 1i   |        |      |          |       |      |    |
|       | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  |        |      |          |       |      |    |
| b     | If "Yes," enter the amount of any tax incurred under section 4912  |        |      | <u> </u> |       |      |    |
|       | If "Yes," enter the amount of any tax incurred by organization managers under section 4912   |        |      |          |       |      |    |
|       | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?   | /E\ a  |      |          |       |      |    |
| Par   | t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).  | (၁), ပ | rse  | Ction    |       |      |    |
|       |  |        |      |          |       | Yes  | No |
| 1     | Were substantially all (90% or more) dues received nondeductible by members?   |        |      |          | 1     |      |    |
| 2     | Did the organization make only in-house lobbying expenditures of \$2,000 or less?  |        |      |          | 2     |      |    |
| 3     | Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?  |        |      |          | 3     |      |    |
| Par   | t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)   | (5), o | r se | ction    |       |      |    |
|       | 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR   | (b) F  | Part | III-A, I | ine 3 | , is |    |
|       | answered "Yes."  |        |      |          |       |      |    |
| 1     | Dues, assessments and similar amounts from members   |        | 1    |          |       |      |    |
|       | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of  |        |      |          |       |      |    |
|       | political expenses for which the section 527(f) tax was paid).   |        |      |          |       |      |    |
| а     | Current year   |        | 2a   |          |       |      |    |
| b     | Carryover from last year   |        | 2b   |          |       |      |    |
| С     | Total  |        | 2c   |          |       |      |    |
| 3     | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  |        | 3    |          |       |      |    |
| 4     | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the   |        |      |          |       |      |    |
|       | excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying   |        |      |          |       |      |    |
|       | and political expenditures next year?  |        | 4    |          |       |      |    |
| 5     | Taxable amount of lobbying and political expenditures. See instructions  |        | 5    |          |       |      |    |
| Par   | t IV Supplemental Information  |        |      |          |       |      |    |
| Provi | de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, I   | ines 1 | and  |          |       |      |    |
| 2 (Se | e instructions); and Part II-B, line 1. Also, complete this part for any additional information.   |        |      |          |       |      |    |
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Schedule C (Form 990) 2022

| Schedule C (Form | 990) 2022    | CENTER      | FOR   | ARIZONA | POLICY,          | INC. | 86-0618922 | Page <b>4</b> |
|------------------|--------------|-------------|-------|---------|------------------|------|------------|---------------|
| Part IV          | Supplemental | Information | (cont | tinued) |                  |      |            |               |
|                  | • •          |             | ,     | ,       |                  |      |            |               |
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### SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Financial Statements**

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

2022 Open to Public

Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Name of the organization Employer identification number FOR ARIZONA POLICY, INC. CENTER 86-0618922 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds Total number at end of year Aggregate value of contributions to (during year) 2 Aggregate value of grants from (during year) 3 Aggregate value at end of year 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year Total number of conservation easements ..... 2a **b** Total acreage restricted by conservation easements 2b c Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after July 25, 2006, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located ..... 4 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X.

|        |  | IL IHILLOINI             |                      | 11101                  | 00 00=02           |                 | _        |            | ige Z    |
|--------|--|--------------------------|----------------------|------------------------|--------------------|-----------------|----------|------------|----------|
| Pa     | ort III Organizations Maintaining  | Collections of I         | Art, Historic        | al Treasures, or       | Other Simil        | ar Assets (     | continu  | ed)        |          |
| 3      | Using the organization's acquisition, accession collection items (check all that apply): | n, and other records, o  | check any of the     | e following that make  | significant use of | its             |          |            |          |
| а      | Public exhibition  | d 🗍 🗆                    | Loan or exchan       | ge program             |                    |                 |          |            |          |
| b      | Scholarly research   | <del></del>              | Other                |                        |                    |                 |          |            |          |
| С      | Preservation for future generations  | Inc                      |                      | OTIO                   |                    | Or              |          | 7          |          |
| 4      | Provide a description of the organization's coll   | ections and explain h    | ow they further      | the organization's exe | empt nurnose in F  | Part            | JV       |            |          |
|        | XIII.  | odiono una oxpiani il    | ou aley taraler      | alo organization oxe   | sinpt purpose in i |                 |          |            |          |
| 5      | During the year, did the organization solicit or   | receive donations of     | art historical tre   | acures or other simil  | ar                 | -               |          |            |          |
| 3      | assets to be sold to raise funds rather than to  |                          | •                    | •                      |                    |                 | ☐ Ye     |            | No       |
| Da     | art IV Escrow and Custodial Ari  |                          | t of the organiz     | audits collection:     |                    |                 |          | ; <u>5</u> | 140      |
| 1 6    |  | _                        | on Form 00           | O Dort IV line O       | or roported o      | n amount a      | . Form   |            |          |
|        | Complete if the organization   | answered res             | on Follii 99         | u, Part IV, line 9,    | or reported a      | ii airiourit oi | i Foiiii |            |          |
|        | 990, Part X, line 21.  |                          |                      |                        |                    |                 |          |            |          |
| 1a     | Is the organization an agent, trustee, custodia  |                          |                      |                        |                    |                 |          |            | 1        |
|        | included on Form 990, Part X?  |                          |                      |                        |                    |                 | Ye       | s          | No       |
| b      | If "Yes," explain the arrangement in Part XIII a   | and complete the follow  | wing table:          |                        |                    |                 |          |            |          |
|        |  |                          |                      |                        |                    |                 | Amount   |            |          |
| С      | Beginning balance  |                          |                      |                        |                    | 1c              |          |            |          |
| d      | Additions during the year  |                          |                      |                        |                    | 1d              |          |            |          |
|        | Distributions during the year  |                          |                      |                        |                    | 1e              |          |            |          |
| f      | Ending balance   |                          |                      |                        |                    | 1f              |          |            |          |
| 2a     | Did the organization include an amount on Fo   | rm 990 Part X line 2     | 1 for escrow or      | custodial account lial | hility?            |                 | ☐ Ye     | s          | No       |
|        | If "Yes," explain the arrangement in Part XIII.  |                          |                      |                        |                    |                 |          | · —        |          |
|        | art V Endowment Funds.   | onesit nere ii are expr  | anation nad bot      | on provided on rail x  |                    |                 |          | -          | <u> </u> |
|        | Complete if the organization   | answered "Ves"           | on Form 99           | n Part IV line 10      | )                  |                 |          |            |          |
|        |  | (a) Current year         | (b) Prior yea        |                        |                    | ree years back  | (a) Fau  | r years b  | o olí    |
| 4 -    | <u> </u>   | (a) Current year         | (b) Pilor yea        | (c) Two years          | s back (u) II      | Tee years back  | (e) Fou  | years L    | ack      |
|        | Beginning of year balance  |                          |                      |                        |                    |                 |          |            |          |
|        | Contributions  |                          |                      |                        |                    |                 |          |            |          |
| С      | Net investment earnings, gains, and  |                          |                      |                        |                    |                 |          |            |          |
|        | losses   |                          |                      |                        |                    |                 |          |            |          |
| d      | Grants or scholarships   |                          |                      |                        |                    |                 |          |            |          |
| е      | Other expenditures for facilities and  |                          |                      |                        |                    |                 |          |            |          |
|        | programs   |                          |                      |                        |                    |                 |          |            |          |
| f      | Administrative expenses  |                          |                      |                        |                    |                 |          |            |          |
|        | End of year balance  |                          |                      |                        |                    |                 |          |            |          |
| 2      | Provide the estimated percentage of the curre  | nt vear end balance (    | line 1a. column      | (a)) held as:          | <u>'</u>           |                 |          |            |          |
| а      | Board designated or quasi-endowment  |                          | 3,                   | (-),                   |                    |                 |          |            |          |
|        | Permanent endowment %  |                          |                      |                        |                    |                 |          |            |          |
|        |  |                          |                      |                        |                    |                 |          |            |          |
| ·      | Term endowment   | ıld equal 100%           |                      |                        |                    |                 |          |            |          |
| 20     | , ,  | •                        | 41-44 1-41-1         |                        | 41                 |                 |          |            |          |
| зa     | Are there endowment funds not in the posses  | sion of the organization | on that are neid     | and administered for   | tne                |                 | ſ        | V          | NI -     |
|        | organization by:   |                          |                      |                        |                    |                 | - m      | Yes        | No       |
|        | (i) Unrelated organizations  |                          |                      |                        |                    |                 | 3a(i)    |            |          |
|        |  |                          |                      |                        |                    |                 | 3a(ii)   |            |          |
| b      | If "Yes" on line 3a(ii), are the related organization                                    | tions listed as required | d on Schedule F      | ₹?                     |                    |                 | 3b       |            |          |
| 4      | Describe in Part XIII the intended uses of the   | organization's endow     | ment funds.          |                        |                    |                 |          |            |          |
| Pa     | ert VI Land, Buildings, and Equi   | ipment.                  |                      |                        |                    |                 |          |            |          |
|        | Complete if the organization   | answered "Yes"           | on Form 990          | 0, Part IV, line 11    | a. See Form        | 990, Part X.    | line 10  | ).         |          |
|        | Description of property  | (a) Cost or other b      | asis (b)             | Cost or other basis    | (c) Accumulate     | :d              | (d) Book | value      |          |
|        |  | (investment)             |                      | (other)                | depreciation       |                 |          |            |          |
| 1a     | Land   |                          |                      | 333,185                |                    |                 | 3.       | 33,1       | L85      |
| b      | Buildings  |                          |                      | 2,427,209              | 52                 | ,886            | 2,3      |            |          |
| c      | Leasehold improvements   |                          |                      | , ,                    |                    |                 | , ,      |            |          |
|        |  |                          |                      | 97,842                 | Я1                 | ,542            |          | 16,3       | 300      |
|        | Equipment Other  |                          |                      | 18,964                 |                    | ,               |          | 18,9       |          |
|        | I. Add lines 1a through 1e. (Column (d) must ed  |                          | column (R) lir       |                        |                    |                 | 2,74     |            |          |
| · Ulai | ı. Addınıcə ta inibuqii 16. (C <i>ulinin (u) Inust 6</i> 0                               | iuui I UIIII 33U, Fall A | . Joiurnii (D). III. | 10 100.1               |                    | I               | 4,/      | 14,1       | , , 4    |

Schedule D (Form 990) 2022 CENTER FOR ARIZONA POLICY, INC. 86-0618922 Page 3 Investments - Other Securities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (a) Description of security or category (b) Book value (c) Method of valuation: (including name of security) Cost or end-of-year market value (1) Financial derivatives (2) Closely held equity interests (3) Other Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments - Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (a) Description of liability (b) Book value Federal income taxes (1) (2) (3)(4) (5)(6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

ACCRUED INTEREST AND PENALTIES RELATED TO UNRECOGNIZED TAX BENEFITS IN INCOME TAX EXPENSE IF INCURRED.

PART XI, LINE 2D - REVENUE AMOUNTS INCLUDED IN FINANCIALS - OTHER 165,696 RENTAL EXPENSES **\$** SPRING DINNER EVENT 227,882

PART XII, LINE 2D - EXPENSE AMOUNTS INCLUDED IN FINANCIALS - OTHER

|   | m 990) 2022 CENTER FOR ARIZONA POLICY, INC. | 86-0618922 | Page 5  |
|---|---|------------|---------|
| Part XIII                               | Supplemental Information (continued)        |            |         |
|   |   |            |         |
| RENTAL                                  | EXPENSES                                    | \$         | 165,696 |
|   |   |            |         |
| SPRING                                  | DINNER EVENT                                | Ś          | 227,882 |
|   | PUDIC Inspection                            |            |         |
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## SCHEDULE G (Form 990)

Supplemental Information Regarding Fundraising or Gaming Activities
Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the
organization entered more than \$15,000 on Form 990-EZ, line 6a.

▶ Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service ▶ Go to www.irs.gov/Form990 for instructions and the latest information. OMB No. 1545-0047

Open to Public

| CENTER FOR ARIZONA   | POLICY,   | INC      |                                   | 4 1  | 86-061892   |           |  |  |  |  |
|--|---|----------|-----------------------------------|--|---|-----------|--|--|--|--|
| Part I Fundraising Activities. Complete if Form 990-EZ filers are not required to  | the organization  | ans      | were                              | ed "Yes" on Form 9   | 90, Part IV, line 1                                     | 7.        |  |  |  |  |
| 1 Indicate whether the organization raised funds through an  | y of the following a  | ctivitie | s. Ch                             | eck all that apply.  |   |           |  |  |  |  |
| a X Mail solicitations   | a X Mail solicitations e Solicitation of non-government grants                              |          |                                   |  |   |           |  |  |  |  |
| b X Internet and email solicitations   | f Solicitation  | of gov   | /ernm                             | ent grants   |   |           |  |  |  |  |
| c Phone solicitations  | g Special fund  | draisin  | ig eve                            | ents   |   |           |  |  |  |  |
| d In-person solicitations  |   |          |                                   |  |   |           |  |  |  |  |
| <ul> <li>Did the organization have a written or oral agreement with or key employees listed in Form 990, Part VII) or entity in</li> <li>b If "Yes," list the 10 highest paid individuals or entities (fund</li> </ul> | connection with pr  | ofessi   | onal f                            | undraising services?   | raiser is to be   | X Yes No  |  |  |  |  |
| compensated at least \$5,000 by the organization.  | Ι   |          |                                   |  |   |           |  |  |  |  |
| (i) Name and address of individual or entity (fundraiser)  | (iii) Did fund-<br>raiser have<br>(iii) Activity custody or<br>control of<br>contributions? |          | (iv) Gross receipts from activity | (v) Amount paid to<br>(or retained by)<br>fundraiser listed in<br>col. (i) | (vi) Amount paid to<br>(or retained by)<br>organization |           |  |  |  |  |
| AMERICAN PHILANTHROPIC, LLC  |   | Yes No   |                                   |  |   |           |  |  |  |  |
| 1 119 N. HIGH STREET WEST CHESTER PA 19380   | FUNDRAISIN  |          | x                                 | 1,266,296  | 82,287  | 1,184,009 |  |  |  |  |
| 2  | TONDIGIESTIN  |          |                                   | 1,200,230  | 02/207  | 1/101/005 |  |  |  |  |
|  |   |          |                                   |  |   |           |  |  |  |  |
| 2  |   |          |                                   |  |   |           |  |  |  |  |
| 3  |   |          |                                   |  |   |           |  |  |  |  |
| 4  |   |          |                                   |  |   |           |  |  |  |  |
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| 5  |   |          |                                   |  |   |           |  |  |  |  |
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| 6  |   |          |                                   |  |   |           |  |  |  |  |
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| 7  |   |          |                                   |  |   |           |  |  |  |  |
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| 8  |   |          |                                   |  |   |           |  |  |  |  |
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| 9  |   |          |                                   |  |   |           |  |  |  |  |
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| 10   |   |          |                                   |  |   |           |  |  |  |  |
|  |   |          |                                   |  |   |           |  |  |  |  |
| Total  |   | <u> </u> | <u> </u>                          | 1,266,296  | 82,287  | 1,184,009 |  |  |  |  |
| 3 List all states in which the organization is registered or lice  |   | ributio  | ns or                             | •  |   | ,,        |  |  |  |  |
| registration or licensing.  ARIZONA  |   |          |                                   |  |   |           |  |  |  |  |
|  |   |          |                                   |  |   |           |  |  |  |  |
|  |   |          |                                   |  |   |           |  |  |  |  |
|  |   |          |                                   |  |   |           |  |  |  |  |

Schedule G (Form 990) 2022 CENTER FOR ARIZONA POLICY, INC. 86-0618922 Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events SPRING DINNER NONE (add col. (a) through col. (c)) (event type) (total number) 439,312 439,312 Gross receipts 2 Less: Contributions 439,312 439,312 3 Gross income (line 1 minus line 2) 4 Cash prizes ..... 5 Noncash prizes ...... 6 Rent/facility costs ..... **Direct Expenses** 7 Food and beverages 8 Entertainment ..... 227,882 227,882 9 Other direct expenses 10 Direct expense summary. Add lines 4 through 9 in column (d) 227,882 11 Net income summary. Subtract line 10 from line 3, column (d) ...... Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add Revenue (a) Bingo (c) Other gaming bingo/progressive bingo col. (a) through col. (c)) 1 Gross revenue 2 Cash prizes ..... **Direct Expenses** 3 Noncash prizes ..... 4 Rent/facility costs ...... 5 Other direct expenses 6 Volunteer labor ...... No 7 Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Subtract line 7 from line 1, column (d) Enter the state(s) in which the organization conducts gaming activities: Is the organization licensed to conduct gaming activities in each of these states? 10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? b If "Yes," explain:

| Sche | dule G (Form 990) 2022                           | CENTER                   | FOR         | ARIZONA             | POLICY,            | INC.               | 86-0618922                   |          |      | Page 3 |
|------|--|--------------------------|-------------|---------------------|--------------------|--------------------|------------------------------|----------|------|--------|
| 11   | Does the organization cond                       | uct gaming act           | ivities wit | h nonmembers?       |                    |                    |                              |          | Yes  | ☐ No   |
| 12   | Is the organization a grantor                    | r, beneficiary or        | trustee o   | of a trust, or a m  | ember of a partn   | ership or other er | ntity                        |          |      |        |
|      | formed to administer charita                     | able gaming?             |             |                     |                    |                    |                              |          | Yes  | ☐ No   |
| 13   | Indicate the percentage of g                     |                          |             |                     |                    |                    |                              | _        |      |        |
| а    | The organization's facility  An outside facility |                          |             | I                   |                    |                    | 13                           | }a       |      | %_     |
| b    | An outside facility                              |                          |             | ne                  | 000                | TIO                | 13                           | 3b       |      | %      |
| 14   | Enter the name and address                       | s of the person          | who pre     | pares the organi    | ization's gaming/s | special events bo  | oks and                      | JV       |      |        |
|      | records:   |                          |             |                     |                    |                    |                              | J        |      |        |
|      | Name   |                          |             |                     |                    |                    |                              |          |      |        |
|      |  |                          |             |                     |                    |                    |                              |          |      |        |
|      | Address  |                          |             |                     |                    |                    |                              |          |      |        |
| 15a  | Does the organization have                       | a contract with          | a third p   | arty from whom      | the organization   | receives gaming    |                              | _        |      | _      |
|      | revenue?   |                          |             |                     |                    |                    |                              | Ш        | Yes  | ∐ No   |
| b    | If "Yes," enter the amount of                    | f gaming reven           | ue receiv   | ed by the organi    | ization \$         |                    | and the                      |          |      |        |
|      | amount of gaming revenue                         | retained by the          | third par   | ty \$               |                    |                    |                              |          |      |        |
| С    | If "Yes," enter name and ad                      | dress of the thi         | rd party:   |                     |                    |                    |                              |          |      |        |
|      | Name   |                          |             |                     |                    |                    |                              |          |      |        |
|      |  |                          |             |                     |                    |                    |                              |          | •    |        |
|      | Address  |                          |             |                     |                    |                    |                              |          |      |        |
| 16   | Gaming manager information                       | on:                      |             |                     |                    |                    |                              |          |      |        |
|      | Name   |                          |             |                     |                    |                    |                              |          |      |        |
|      |  |                          |             |                     |                    |                    |                              |          |      |        |
|      | Gaming manager compens                           | ation \$                 |             |                     |                    |                    |                              |          |      |        |
|      | Description of services prov                     | vided                    |             |                     |                    |                    |                              |          |      |        |
|      |  |                          |             |                     |                    |                    |                              |          |      |        |
|      | Director/officer                                 | Employ                   | yee         | Indep               | pendent contract   | or                 |                              |          |      |        |
| 17   | Mandatory distributions:                         |                          |             |                     |                    |                    |                              |          |      |        |
| а    | Is the organization required                     | under state lav          | v to make   | e charitable distri | ibutions from the  | gaming proceeds    | s to                         |          |      |        |
|      | retain the state gaming licer                    | nse?                     |             |                     |                    |                    |                              |          | Yes  | ☐ No   |
| b    | Enter the amount of distribu                     | tions required u         | under sta   | te law to be dist   | ributed to other e | xempt organization | ons or                       |          |      |        |
|      | spent in the organization's of                   |                          |             |                     |                    |                    |                              |          |      |        |
| Pa   | rt IV Supplementa                                | l Informati              | on. Pro     | vide the expl       | lanations requ     | ired by Part I     | , line 2b, columns (iii) and | (v); and | d    |        |
|      | Part III, lines 9                                | 9, 9b, 10b, <sup>-</sup> | 15b, 15     | c, 16, and 17       | 7b, as applica     | ble. Also prov     | vide any additional informat | ion.     |      |        |
|      | See instruction                                  |                          |             |                     |                    |                    |                              |          |      |        |
|      |  |                          |             | (V) - E             | UNDRAISI           | NG VS. R           | EIMBURSEMENT EXP             | LANA'    | LIOI | Ŋ      |
|      | ERICAN PHILANT                                   |                          |             |                     |                    |                    |                              |          |      |        |
| PA.  | ID \$81,900 FOR                                  | DEVELO                   | PMEN1       | SERVIC              | ES PLUS            | \$387.20 '         | TO APPEND PHONE I            | NUMBI    | ERS  | •      |
|      |  |                          |             |                     |                    |                    |                              |          |      |        |
|      |  |                          |             |                     |                    |                    |                              |          |      |        |
|      |  |                          |             |                     |                    |                    |                              |          |      |        |
|      |  |                          |             |                     |                    |                    |                              |          |      |        |
|      |  |                          |             |                     |                    |                    |                              |          |      |        |
|      |  |                          |             |                     |                    |                    |                              |          |      |        |
|      |  |                          |             |                     |                    |                    |                              |          |      |        |
|      |  |                          |             |                     |                    |                    |                              |          |      |        |
|      |  |                          |             |                     |                    |                    |                              |          |      |        |
|      |  |                          |             |                     |                    |                    |                              |          |      |        |

# SCHEDULE I (Form 990)

# Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

2022
Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

HANG INSHACION (

Employer identification number 86-0618922

| CENTER FOR ARIZONA  | POLICY, I   | NC.                                   |                             |                                  | $\mathcal{O}$   | 8                                     | 6-0618922                           |      |  |
|---|---|---------------------------------------|-----------------------------|----------------------------------|---|---------------------------------------|-------------------------------------|------|--|
| Part I General Information on Grants and  | Assistance  |                                       |                             |                                  |   |                                       |                                     |      |  |
| the selection criteria used to award the grants or assistant  | Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  Yes  Yes |                                       |                             |                                  |   |                                       |                                     |      |  |
| Part II Grants and Other Assistance to Do Part IV, line 21, for any recipient that  |   |                                       |                             |                                  |   |                                       | red "Yes" on Form 9                 | 90,  |  |
| (a) Name and address of organization     or government  | (b) EIN   | (c) IRC<br>section<br>(if applicable) | (d) Amount of cash<br>grant | (e) Amount of noncash assistance | (f) Method of valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of noncash assistance | (h) Purpose of gra<br>or assistance | int  |  |
| (1) CENTER FOR ARIZONA POLICY ACTION PO BOX 97250   |   |                                       |                             |                                  |   |                                       | LOBBYING/LEGAL                      | WORK |  |
| PHOENIX AZ 85060  | 86-1002260  | 501C4                                 | 200,000                     |                                  | CASH  |                                       |                                     |      |  |
| (2)   |   |                                       |                             |                                  |   |                                       |                                     |      |  |
|   |   |                                       |                             |                                  |   |                                       |                                     |      |  |
| (3)   |   |                                       |                             |                                  |   |                                       |                                     |      |  |
|   |   |                                       |                             |                                  |   |                                       |                                     |      |  |
| (4)   |   |                                       |                             |                                  |   |                                       |                                     |      |  |
|   |   |                                       |                             |                                  |   |                                       |                                     |      |  |
| (5)   |   |                                       |                             |                                  |   |                                       |                                     |      |  |
|   |   |                                       |                             |                                  |   |                                       |                                     |      |  |
| (6)   |   |                                       |                             |                                  |   |                                       |                                     |      |  |
|   |   |                                       |                             |                                  |   |                                       |                                     |      |  |
| (7)   |   |                                       |                             |                                  |   |                                       |                                     |      |  |
|   |   |                                       |                             |                                  |   |                                       |                                     |      |  |
| (8)   |   |                                       |                             |                                  |   | -                                     |                                     |      |  |
|   |   |                                       |                             |                                  |   |                                       |                                     |      |  |
| (9)   |   |                                       |                             |                                  |   |                                       |                                     |      |  |
|   |   |                                       |                             |                                  |   |                                       |                                     |      |  |
| <ul> <li>Enter total number of section 501(c)(3) and government or</li> <li>Enter total number of other organizations listed in the line</li> </ul> | ganizations listed in   | the line 1 t                          | able                        |                                  |   |                                       | ▶ 0                                 |      |  |
| 2 Enter total number of other organizations listed in the line  |   |                                       |                             |                                  |   |                                       | ▶ 1                                 |      |  |

### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

| Insumation | Insumatio

Open to Publi Inspection

OMB No. 1545-0047

|     | CENTER FOR ARIZONA PO   | OLIC      | CY, ]       | NC.            |              |            |           | 86-    | -0618 | 922  |           |     |              |
|-----|---|-----------|-------------|----------------|--------------|------------|-----------|--------|-------|------|-----------|-----|--------------|
| _Pa | rt I Questions Regarding Compensation                               |           |             | <u> </u>       | $\mathbb{I}$ | <u> </u>   |           |        |       |      | V         |     |              |
|     |   |           |             |                |              |            |           |        |       |      |           | Yes | No           |
| 1a  | Check the appropriate box(es) if the organization provided any of   | of the fo | following t | o or for a pe  | rson lis     | ted on I   | orm       |        |       |      |           |     |              |
|     | 990, Part VII, Section A, line 1a. Complete Part III to provide any | ny relev  | vant inforr | nation regard  | ding the     | se item    | S.        |        |       |      |           |     |              |
|     | First-class or charter travel                                       | П         | Housing a   | llowance or    | residen      | ce for p   | ersonal ı | use    |       |      |           |     |              |
|     | X Travel for companions   | XF        | Payments    | for business   | use of       | person     | al reside | ence   |       |      |           |     |              |
|     | Tax indemnification and gross-up payments                           | П         | Health or   | social club d  | ues or i     | initiation | fees      |        |       |      |           |     |              |
|     | Discretionary spending account                                      | -         |             | services (suc  |              |            |           | chef)  |       |      |           |     |              |
|     |   |           |             | ,              |              |            |           | ·      |       |      |           |     |              |
| b   | If any of the boxes on line 1a are checked, did the organization f  | follow    | a written   | policy regard  | ling pay     | ment       |           |        |       |      |           |     |              |
|     | or reimbursement or provision of all of the expenses described a    |           |             |                |              |            |           |        |       |      |           |     |              |
|     | explain   |           | •           | •              |              |            |           |        |       |      | 1b        | x   |              |
|     |   |           |             |                |              |            |           |        |       | ···· |           |     |              |
| 2   | Did the organization require substantiation prior to reimbursing o  | or allow  | wina exne   | nses incurre   | d by all     |            |           |        |       | - 1  |           |     |              |
| _   | directors, trustees, and officers, including the CEO/Executive Dir  |           |             |                |              |            |           |        |       |      |           |     |              |
|     | _   |           |             |                |              |            |           |        |       |      | 2         | x   |              |
|     | 1a?   |           |             |                |              |            |           |        |       | ···· |           |     |              |
| •   | Indicate which if any of the following the aggregation would to a   | aatablia  | ah 4ha aaw  | tion           | f the e      |            |           |        |       |      |           |     |              |
| 3   | Indicate which, if any, of the following the organization used to e |           |             | •              |              |            |           |        |       |      |           |     |              |
|     | organization's CEO/Executive Director. Check all that apply. Do r   |           |             |                |              |            | а         |        |       |      |           |     |              |
|     | related organization to establish compensation of the CEO/Execu     |           |             |                |              | I.         |           |        |       |      |           |     |              |
|     | X Compensation committee  |           |             | nployment co   |              |            |           |        |       |      |           |     |              |
|     |   | _         |             | ation survey   |              |            |           |        |       |      |           |     |              |
|     | X Form 990 of other organizations                                   | X A       | Approval b  | by the board   | or com       | pensati    | on comm   | nittee |       |      |           |     |              |
|     |   |           |             |                |              |            |           |        |       |      |           |     |              |
| 4   | During the year, did any person listed on Form 990, Part VII, Sec   | ection A  | A, line 1a, | with respect   | to the       | filing     |           |        |       |      |           |     |              |
|     | organization or a related organization:                             |           |             |                |              |            |           |        |       | - 1  |           |     |              |
| а   | Receive a severance payment or change-of-control payment?           |           |             |                |              |            |           |        |       | }    | 4a        |     | X            |
| b   | Participate in or receive payment from a supplemental nonqualif     | ified ret | etirement p | olan?          |              |            |           |        |       | }    | 4b        |     | X            |
| С   | Participate in or receive payment from an equity-based compensation |           |             |                |              |            |           |        |       |      | 4c        |     | Х            |
|     | If "Yes" to any of lines 4a-c, list the persons and provide the app | oplicable | le amount   | s for each ite | m in Pa      | art III.   |           |        |       |      |           |     |              |
|     | 0   |           | _           |                | _            |            |           |        |       |      |           |     |              |
| _   | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organization      |           | _           |                |              |            |           |        |       |      |           |     |              |
| 5   | For persons listed on Form 990, Part VII, Section A, line 1a, did   | the or    | rganızatıor | n pay or accr  | ue any       |            |           |        |       |      |           |     |              |
|     | compensation contingent on the revenues of:                         |           |             |                |              |            |           |        |       |      |           |     |              |
|     | The organization?   |           |             |                |              |            |           |        |       |      | <u>5a</u> |     | _ <u>X</u> _ |
| b   | Any related organization?   |           |             |                |              |            |           |        |       | }    | 5b        |     | Х            |
|     | If "Yes" on line 5a or 5b, describe in Part III.                    |           |             |                |              |            |           |        |       |      |           |     |              |
| _   |   |           |             |                |              |            |           |        |       |      |           |     |              |
| 6   | For persons listed on Form 990, Part VII, Section A, line 1a, did   | the or    | rganizatior | n pay or accr  | ue any       |            |           |        |       |      |           |     |              |
|     | compensation contingent on the net earnings of:                     |           |             |                |              |            |           |        |       | - 1  |           |     |              |
|     | The organization?   |           |             |                |              |            |           |        |       |      | 6a        |     | X            |
| b   | Any related organization?   |           |             |                |              |            |           |        |       |      | 6b        |     | X            |
|     | If "Yes" on line 6a or 6b, describe in Part III.                    |           |             |                |              |            |           |        |       |      |           |     |              |
| _   |   |           |             |                |              |            |           |        |       |      |           |     |              |
| 7   | For persons listed on Form 990, Part VII, Section A, line 1a, did   |           |             |                |              |            |           |        |       |      | _         |     | 37           |
| _   | payments not described on lines 5 and 6? If "Yes," describe in P    |           |             |                |              |            |           |        |       | }    | 7         |     | Х            |
| 8   | Were any amounts reported on Form 990, Part VII, paid or accru      |           |             |                |              | •          | t         |        |       |      |           |     |              |
|     | to the initial contract exception described in Regulations section  |           |             | •              |              |            |           |        |       |      |           |     |              |
|     | in Part III   |           |             |                |              |            |           |        |       |      | 8         |     | Х            |
|     |   |           |             |                |              |            |           |        |       |      |           |     |              |
| 9   | If "Yes" on line 8, did the organization also follow the rebuttable |           |             |                |              |            |           |        |       |      |           |     |              |
|     | Regulations section 53.4958-6(c)?                                   |           |             |                |              |            |           |        |       | l    | 9         |     |              |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                    |                       | 2 and/or 1099-MISC and/or 1         |                                     | (C) Retirement and          | (D) Nontaxable | (E) Total of columns | (F) Compensation   |
|--------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------------|----------------|----------------------|--|
| (A) Name and Title | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits       | (B)(i)–(D)           | in column (B) reported<br>as deferred on prior<br>Form 990 |
|                    | (i) 221,776           | 25,000                              | C                                   | 4,368                       | 9,187          | 260,331              | 0  |
| 1 PRESIDENT        | (ii) O                | 0                                   | C                                   | 0                           | 0              |                      | 0  |
|                    | (i) 138,807           | 0                                   | C                                   | 6,300                       | 8,570          | 153,677              | 0  |
| 2 VP-ADVANCEMENT   | (ii) O                | 0                                   | C                                   | 0                           | 0              | 0                    | 0  |
| 3                  | (i)<br>(ii)           |                                     |                                     |                             |                |                      |  |
| 4                  | (i)<br>(ii)           |                                     |                                     |                             |                |                      |  |
| 5                  | (i)<br>(ii)           |                                     |                                     |                             |                |                      |  |
| 6                  | (i)<br>(ii)           |                                     |                                     |                             |                |                      |  |
| 7                  | (i)<br>(ii)           |                                     |                                     |                             |                |                      |  |
| 8                  | (i)<br>(ii)           |                                     |                                     |                             |                |                      |  |
|                    | (i)<br>(ii)           |                                     |                                     |                             |                |                      |  |
|                    | (i)<br>(ii)           |                                     |                                     |                             |                |                      |  |
|                    | (i)<br>(ii)           |                                     |                                     |                             |                |                      |  |
| 12                 | (i)<br>(ii)           |                                     |                                     |                             |                |                      |  |
|                    | (i)<br>(ii)           |                                     |                                     |                             |                |                      |  |
| 14                 | (i)<br>(ii)           |                                     |                                     |                             |                |                      |  |
|                    | (i)<br>(ii)           |                                     |                                     |                             |                |                      |  |
|                    | (i)<br>(ii)           |                                     |                                     |                             |                |                      |  |

Schedule J (Form 990) 2022

SCHEDULE O (Form 990) Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047

Open to Public

Inspection

Schedule O (Form 990) 2022

Department of the Treasury Internal Revenue Service Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

ation.

Name of the organization

CENTER FOR ARIZONA POLICY, INC.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Employer identification number 86-0618922

| FORM 990 - ADDITIONAL INFORMATION  |   |
|------------------------------------|---|
| PART I, LINE 1, DESCRIPTION OF ORC | ZANTZATTON MTSSTON•                       |
|                                    | ARRIAGE AND FAMILY, AND AFFIRMS RELIGIOUS |
|                                    | OUNDATIONAL VALUES, WE HOPE TO MAKE       |
|                                    |   |
| ARIZONA THE BEST PLACE TO RAISE A  | PAMILII.                                  |
| FODM 000 DADT VT _ ADDTTONAL THE   | ₽∩DM⊼ ͲΤ∩N                                |
|                                    | FORMATION                                 |
| SECTION A, LINE 2:                 |   |
| CONSISTENT WITH THE IDEALS OF FAMI | LY VALUES, HUSBANDS AND WIVES SERVE       |
| TOGETHER ON THE BOARD OF THE ORGAN | VIZATION WITH ONE VOTE PER COUPLE.        |
|                                    |   |
| FORM 990, PART VI, LINE 2 - RELATI | ED PARTY INFORMATION AMONG OFFICERS       |
| GREG FRALEY                        | GINA FRALEY                               |
| CHAIR                              | DIRECTOR                                  |
| HUSBAND AND WIFE                   |   |
|                                    |   |
| PETER GENTALA                      | ALLISON GENTALA                           |
| DIRECTOR                           | DIRECTOR                                  |
| HUSBAND AND WIFE                   |   |
|                                    |   |
| LANCE HOLEMON                      | ROSLYN HOLEMON                            |
| DIRECTOR                           | TREASURER                                 |
| HUSBAND AND WIFE                   |   |
|                                    |   |
| DAVID LAMBERT                      | CAROL LAMBERT                             |

Schedule O (Form 990) 2022 Page 2

Name of the organization

Employer identification number

86-0618922 CENTER FOR ARIZONA POLICY, INC. DIRECTOR DIRECTOR WAYNE MIHAILOV TANYA MIHAILOV DIRECTOR VICE CHAIR HUSBAND AND WIFE JOHN RANG SHEENA RANG DIRECTOR DIRECTOR HUSBAND AND WIFE JAY SNYDER DIANA SNYDER DIRECTOR DIRECTOR HUSBAND AND WIFE FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990 THE 990 IS PROVIDED TO EACH MEMBER OF THE BOARD OF DIRECTORS. ACTION BY THE BOARD IS NOT REQUIRED FOR THE FORM 990 TO BE FILED, BUT EACH BOARD MEMBER IS ENCOURAGED TO REVIEW AND APPROVE THE FORM 990. FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY ALL BOARD MEMBERS ARE REQUIRED TO SIGN A COMPLIANCE STATEMENT ANNUALLY. FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL FOLLOWING THE GUIDELINES IN CENTER FOR ARIZONA POLICY COMPENSATION COMMITTEE CHARTER, THE COMMITTEE PREPARES A RECOMMENDATION FOR THE PRESIDENT'S SALARY BY REVIEWING COMPARABLE ORGANIZATIONS' STUDIES AND

Schedule O (Form 990) 2022 Page **2** 

Name of the organization

CENTER FOR ARIZONA POLICY, INC.

Employer identification number

86-0618922

CONDUCTING AN EVALUATION OF THE PRESIDENT'S PERFORMANCE. THE
RECOMMENDATION FOR THE PRESIDENT'S COMPENSATION PACKAGE IS PRESENTED TO THE
BOARD FOR APPROVAL BASED ON THE COMMITTEE'S INPUT.

FORM 990, PART VI, LINE 15B - COMPENSATION PROCESS FOR OFFICERS

THE PRESIDENT PREPARES RECOMMENDATIONS FOR THE REST OF THE STAFF'S SALARIES

AND THE COMMITTEE REVIEWS THOSE SALARY RECOMMENTUATIONS USING THE

PREVIOUSLY MENTIONED STUDIES.

FORM 990, PART VI, LINE 18 - NO PUBLIC DISCLOSURE EXPLANATION

THE ORGANIZATION WILL MAKE THEIR APPLICATION FOR RECOGNITION OF EXEMPTION,

AND ANNUAL INFORMATION RETURNS AVAILABLE UPON REQUEST WITHOUT CHARGE EXCEPT

FOR A NOMINAL FEE FOR REPRODUCTION AND ACTUAL POSTAGE COSTS. ANNUAL

INFORMATION RETURNS WILL BE AVAILABLE FOR THREE YEARS AFTER FILING.

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION

IF THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY OF THE

ORGANIZATION ARE SUBJECT TO FEDERAL OR STATE PUBLIC DISCLOSURE RULES, THESE

DOCUMENTS WILL BE MADE PUBLICLY AVAILABLE AS APPLICABLE LAW MAY REQUIRE.

OTHERWISE, THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY WILL BE

PROVIDED TO THE PUBLIC AT THE DISCRETION OF MANAGEMENT.

FORM 990, PART XI, LINE 9 - OTHER CHANGES IN NET ASSETS EXPLANATION

RENTAL EXPENSES \$ 165,696

SPRING DINNER EVENT \$ 227,882

RENTAL EXPENSES \$ -165,696

SPRING DINNER EVENT \$ -227,882

## SCHEDULE R (Form 990)

### **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

2022 Open to Public Inspection

(f)

Direct controlling entity

CENTER FOR

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

PHOENIX

FAMILY HOLDINGS LLC

4222 E THOMAS RD, SUITE 220

Name, address, and EIN (if applicable) of disregarded entity

AZ 85018

Part I

(2)

Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

(e)

End-of-year assets

2,351,350

Total income

93,778

CENTER FOR ARIZONA POLICY, INC.

86-0618922

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(c)
Legal domicile (state or foreign country)

AZ

(b)

Primary activity

HOLD PROP

| (3)   |                             |   |                            |  |                        |                        |                                      |
|---|-----------------------------|---|----------------------------|--|------------------------|------------------------|--------------------------------------|
|   |                             |   |                            |  |                        |                        |                                      |
| (4)   |                             |   |                            |  |                        |                        |                                      |
| (5)   |                             |   |                            |  |                        |                        |                                      |
|   | • • •                       |   |                            |  |                        |                        |                                      |
| Part II Identification of Related Tax-Exempt Organizations. One or more related tax-exempt organizations during the tax-exempt organizations during the tax-exempt organizations. | complete if the or ax year. | ganization answe                              | ered "Yes" on For          | m 990, Part IV,                                  | line 34, because i     | t had                  |                                      |
| (a) Name, address, and EIN of related organization  | <b>(b)</b> Primary activity | (c) Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling | Section s<br>controlle | <b>g)</b><br>512(b)(13)<br>d entity? |
| (4) CENTED FOR ARTICALA POLICY ACTION   |                             | or foreign country)                           |                            | (ii Section 501(c)(5))                           | entity                 | Yes                    | No                                   |
| (1) CENTER FOR ARIZONA POLICY ACTION PO BOX 97250 86-1002260  |                             |   |                            |  |                        |                        |                                      |
| PHOENIX AZ 85060  | POLICY                      | AZ  | 501C4                      |  | CENTER FOR             |                        | x                                    |
| (2)   |                             |   |                            |  |                        |                        |                                      |
|   |                             |   |                            |  |                        |                        |                                      |
| (3)   |                             |   |                            |  |                        |                        |                                      |
|   |                             |   |                            |  |                        |                        |                                      |
| (4)   |                             |   |                            |  |                        |                        |                                      |
|   |                             |   |                            |  |                        |                        |                                      |
| (5)   |                             |   |                            |  |                        |                        |                                      |
|   |                             |   |                            |  |                        |                        |                                      |
| For Paperwork Reduction Act Notice, see the Instructions for Form 990.  | l                           | I   | 1                          |  | Schedul                | le R (Form             | 990) 2022                            |

| Part III dentification of Related Organization because it had one or more related organization   | ganizations tre | as a<br>eatec                                 | d as a partners                                | ship during the   | tax year.                              | i ans | werea res o   | n Forr              | n 99                   | 90, Part                | iv, line .   | 34,                       |                         |                               |
|--|-----------------|---|--|---|--|-------|---|---------------------|------------------------|-------------------------|--|---------------------------|-------------------------|-------------------------------|
| (a) Name, address, and EIN of related organization   | nen             | (c) Legal domicile (state or foreign country) |  | (e) Predominant income (related, unrelated, excluded from tax under sections 512-514) | Share of total income                  | p     | (g)<br>Share of end-of-<br>year assets              | Dis<br>porti<br>all | spro-<br>onate<br>oc.? | Code<br>amoun<br>of Sch | (i)<br>e V—UBI<br>t in box 20<br>nedule K-1<br>m 1065) | Genera<br>manag<br>partne | or Per<br>ing ow<br>er? | (k)<br>centage<br>nership     |
| 1)   |                 | country)                                      |  | 35545115 512 51 17  |  |       |   | Yes                 | No                     |                         |  | Yes                       | NO                      |                               |
| ······································   |                 |   |  |   |  |       |   |                     |                        |                         |  |                           |                         |                               |
| 2)   |                 |   |  |   |  |       |   |                     |                        |                         |  |                           |                         |                               |
|  |                 |   |  |   |  |       |   |                     |                        |                         |  |                           |                         |                               |
| 3)   |                 |   |  |   |  |       |   |                     |                        |                         |  |                           |                         |                               |
| 4)   |                 |   |  |   |  |       |   |                     |                        |                         |  |                           |                         |                               |
| Part IV  Identification of Related Organizatio line 34, because it had one or more re  (a)  Name, address, and EIN of related organization | ns Taxable a    |   | Corporation os treated as a (c) Legal domicile | or Trust. Comp<br>corporation or<br>(d)   | olete if the or<br>trust during<br>(e) |       | zation answere<br>ax year.<br>(f)<br>Share of total |                     | S" Or (g) Share o      |                         | 990, Par   |                           | Se                      | (i)<br>ection                 |
|  |                 |   | (state or foreign country)                     | entity  | (C corp, S corp, or trust)             |       | income  | end-of              | -year a                | assets                  | owners   | hip                       | cor                     | (b)(13)<br>ntrolled<br>ntity? |
| Δ.   |                 |   |  |   |  |       |   |                     |                        |                         |  |                           | Yes                     | No                            |
| 1)   |                 |   |  |   |  |       |   |                     |                        |                         |  |                           |                         |                               |
| 2)   |                 |   |  |   |  |       |   |                     |                        |                         |  |                           |                         |                               |
| 3)   |                 |   |  |   |  |       |   |                     |                        |                         |  |                           |                         |                               |
|  |                 |   |  |   |  |       |   |                     |                        |                         |  |                           |                         |                               |
| 4)   |                 |   |  |   |  |       |   |                     |                        |                         |  |                           |                         |                               |
|  |                 |   |  |   |  |       |   |                     |                        |                         | I  |                           |                         |                               |

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

| No     | te: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.                               |                            |                        |                                |            | Yes | No |
|--------|---|----------------------------|------------------------|--------------------------------|------------|-----|----|
| 1      | During the tax year, did the organization engage in any of the following transactions with one or more related org  | ganizations listed in Pa   | arts II-IV?            |                                |            |     |    |
| а      | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity                     |                            | y                      |                                | 1a         |     | _X |
| b      | Gift, grant, or capital contribution to related organization(s)   |                            |                        |                                | 1b         | Х   |    |
| С      | Gift, grant, or capital contribution from related organization(s)   |                            |                        |                                | 1c         |     | X  |
| d      | Loans or loan guarantees to or for related organization(s)  |                            |                        |                                | 1d         |     | X  |
| е      | Loans or loan guarantees by related organization(s)   |                            |                        |                                | 1e         |     | X  |
| f      | Dividends from related organization(s)  |                            |                        |                                | 1f         |     | х  |
| a.     | Dividends from related organization(s)  Sale of assets to related organization(s)                                   |                            |                        |                                | 1g         |     | X  |
| 9<br>h | Purchase of assets from related organization(s)   |                            |                        |                                | 1h         |     | Х  |
| i      | Exchange of assets with related organization(s)   |                            |                        |                                | 1i         |     | х  |
| i      | Lease of facilities, equipment, or other assets to related organization(s)  |                            |                        |                                | 1j         |     | х  |
| •      | <b>3 3 4 7 1 1 1 1 1 1 1 1 1 1</b>  |                            |                        |                                |            |     |    |
| k      | Lease of facilities, equipment, or other assets from related organization(s)  |                            |                        |                                | 1k         |     | х  |
| 1      | Performance of services or membership or fundraising solicitations for related organization(s)                      |                            |                        |                                | 11         |     | х  |
| m      | Performance of services or membership or fundraising solicitations by related organization(s)                       |                            |                        |                                | 1m         |     | Х  |
| n      | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)                       |                            |                        |                                | 1n         | X   |    |
| 0      | Sharing of paid employees with related organization(s)  |                            |                        |                                | 10         | Х   |    |
|        |   |                            |                        |                                |            |     |    |
| р      | Reimbursement paid to related organization(s) for expenses  |                            |                        |                                | 1р         |     | Х  |
| q      | Reimbursement paid by related organization(s) for expenses  |                            |                        |                                | 1q         |     | X  |
|        |   |                            |                        |                                |            |     |    |
| r      | Other transfer of cash or property to related organization(s)   |                            |                        |                                | 1r         |     | X  |
| S      | Other transfer of cash or property from related organization(s)   |                            |                        |                                | 1s         |     | Х  |
| 2      | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, in |                            | ·                      |                                |            |     |    |
|        | (a) Name of related organization  | (b) Transaction type (a–s) | (c)<br>Amount involved | (d) Method of determining amou | nt involve | d   |    |
|        |   | type (a-3)                 |                        |                                |            |     |    |
| (1)    | CENTER FOR ARIZONA POLICY ACTION  | В                          | 200,000                | ACTUAL CASH                    |            |     |    |
| (2)    |   |                            |                        |                                |            |     |    |
| (2)    |   |                            |                        |                                |            |     |    |
| (3)    |   |                            |                        |                                |            |     |    |
| (4)    |   |                            |                        |                                |            |     |    |
| ٠٠/    |   |                            |                        |                                |            |     |    |
| (5)    |   |                            |                        |                                |            |     |    |
| (6)    |   |                            |                        |                                |            |     |    |

### Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | <b>(b)</b> Primary activity | Legal<br>domicile<br>(state or<br>foreign | (d) Predominant income (related, unrelated, excluded from tax under | Are all<br>sec<br>501(<br>organiz | partners<br>tion<br>c)(3) | Share of total income | (g)<br>Share of<br>end-of-year<br>assets | Disprop | h)<br>ortionate<br>tions? | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | General or managing partner? |    | (k)<br>Percentage<br>ownership |
|--------------------------------------|-----------------------------|---|---|-----------------------------------|---------------------------|-----------------------|--|---------|---------------------------|---|------------------------------|----|--------------------------------|
|                                      |                             | country)                                  | sections 512-514)   | Yes                               | No                        |                       |  | Yes     | No                        |   | Yes                          | No |                                |
| (1)                                  |                             |   |   |                                   |                           |                       |  |         |                           |   |                              |    |                                |
| (2)                                  |                             |   |   |                                   |                           |                       |  |         |                           |   |                              |    |                                |
| (3)                                  |                             |   |   |                                   |                           |                       |  |         |                           |   |                              |    |                                |
| (4)                                  |                             |   |   |                                   |                           |                       |  |         |                           |   |                              |    |                                |
| (5)                                  |                             |   |   |                                   |                           |                       |  |         |                           |   |                              |    |                                |
| (6)                                  |                             |   |   |                                   |                           |                       |  |         |                           |   |                              |    |                                |
| (7)                                  |                             |   |   |                                   |                           |                       |  |         |                           |   |                              |    |                                |
| (8)                                  |                             |   |   |                                   |                           |                       |  |         |                           |   |                              |    |                                |
| (9)                                  |                             |   |   |                                   |                           |                       |  |         |                           |   |                              |    |                                |
| (10)                                 |                             |   |   |                                   |                           |                       |  |         |                           |   |                              |    |                                |
| (11)                                 |                             |   |   |                                   |                           |                       |  |         |                           |   |                              |    |                                |

| Schedule R (Form 990) 2022              |                           | CENTER          | FOR      | ARIZONA       | POLICY,      | INC.        | 86-0618922           | Page 5 |
|---|---------------------------|-----------------|----------|---------------|--------------|-------------|----------------------|--------|
| Part VII                                | Supplemen                 | tal Informa     | tion.    |               |              |             |                      |        |
| rait VII                                | Provide add               | ditional inform | nation f | for responses | to questions | on Schedule | R. See instructions. |        |
|   |                           |                 |          |               |              |             |                      |        |
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|   |                           |                 |          |               |              |             |                      |        |

Form **990-T** 

## Exempt Organization Business Income Tax Return (and proxy tax under section 6033(e))

| HICOHIC TAX INCLUITI |  |
|----------------------|--|
| on 6033(e))          |  |

| OMB No. 1545-0047 |
|-------------------|
| 2022              |

, and ending For calendar year 2022 or other tax year beginning

|    | partment of the Treasury                            | Do         |   | s.gov/Form990T for instru<br>on this form as it may be |                             |              | a 501(c  | :)(3).   | Open to Public Inspection<br>for 501(c)(3)<br>Organizations Only |
|----|---|------------|---|--|-----------------------------|--------------|----------|--|--|
| A  | Check box if address changed.  Exempt under section | Print      |   | Check box if name chan                                 | nged and see instructions.) | n            |          | ployer ident                                   | ification number   |
|    | X 501( C)( 3)<br>408(e) 220(e)                      | or<br>Type | Number, street, and room or <b>P.O. BOX 3</b> | suite no. If a P.O. box, see instruc                   | ctions.                     |              | E Gro    |  | on number  |
|    | 408A 530(a)   |            | PHOENIX                                       | e, country, and ZIP or loreign po                      | AZ 85064-2                  | 2428         | F        | Check  | box if   |
|    | 529(a) 529A   | СВ         | ook value of all assets a                     | at end of year   | 6,44                        | 12,639       |          | an am  | ended return.  |
| G  | Check organization type                             |            | X 501(c) corporation                          |  | 401(a) trust                | Other tru    | ıst      | State  | college/university   |
| H  | Check if filing only to                             |            | Claim credit from F                           | orm 8941   | Claim a refund sh           | own on Forn  | n 2439   |  |  |
|    | Check if a 501(c)(3) orga                           | nization   | filing a consolidated ret                     | urn with a 501(c)(2) titlel                            | holding corporation         |              |          |  |  |
| J  | Enter the number of attac                           |            |   |  |                             |              |          |  |  |
| K  | During the tax year, was If "Yes," enter the name a |            |   |  | arent-subsidiary contro     | olled group? |          |  | Yes X No   |
| L  | The books are in care of                            | 7          | THE ORGANIZA                                  | TION   |                             | Teleph       | one nu   | mber   | 602-424-2525   |
| F  | Part I Total Unr                                    | elated     | Business Taxabl                               | e Income   |                             |              |          |  |  |
| 1  | Total of unrelated busin                            | ness tax   | able income computed                          | from all unrelated trades                              | or businesses (see          |              |          |  |  |
|    | instructions)                                       |            |   |  |                             |              |          | . 1  | 0  |
| 2  | Reserved  |            |   |  |                             |              |          | . 2  |  |
| 3  | Add lines 1 and 2                                   |            |   |  |                             |              |          | . 3  |  |
| 4  | Charitable contributions                            | s (see in  | structions for limitation                     | rules)   |                             |              |          | . 4  |  |
| 5  | Total unrelated busines                             | s taxabl   | e income before net op                        | erating losses. Subtract l                             | ine 4 from line 3           |              |          | . 5  |  |
| 6  | Deduction for net opera                             | ating los  | s. See instructions                           |  |                             |              |          | . 6  | 0  |
| 7  | Total of unrelated busing                           | ness tax   | able income before spe                        | cific deduction and section                            | on 199A deduction.          |              |          |  | _  |
|    | Subtract line 6 from line                           |            |   |  |                             |              |          | . 7  | 0  |
| 8  |   |            |   | ons for exceptions)                                    |                             |              |          |  | 1,000  |
| 9  | Trusts. Section 199A                                | deductio   | n. See instructions                           |  |                             |              |          | . 9  | 1 000  |
| 10 | Total deductions. Add                               | lines 8    | and 9   |  |                             |              |          | . 10   | 1,000  |
| 11 |   |            |   | 0 from line 7. If line 10 is                           | ,                           |              |          |  | ^  |
| _  |   |            |   |  |                             |              | <u> </u> | 11   | 0  |
|    | Part II Tax Com                                     |            |   | + L line 11 by 210/ (0.24)                             | <b>.</b>                    |              |          | 1  | 0  |
| 1  |   |            |   | t I, line 11 by 21% (0.21) computation. Income tax     |                             |              |          | ·   •  | <u> </u>   |
| _  | Part I, line 11 from:                               | $\neg$     | rate schedule or                              |  |                             |              |          | 2  | 0  |
| 3  | Proxy tax. See instruc                              |            | L   |  | 041)                        |              |          |  |  |
| 4  | •   |            |   |  |                             |              |          | . +  |  |
| 5  | Alternative minimum ta                              | x (truste  |   |  |                             |              |          |  |  |
| 6  |   |            |   | ns   |                             |              |          |  |  |
| •  |   | ·          |   |  |                             |              |          | <b>⊢</b> • • • • • • • • • • • • • • • • • • • |  |

For Paperwork Reduction Act Notice, see instructions.

**Total.** Add lines 3 through 6 to line 1 or 2, whichever applies .....

Form **990-T** (2022)

|                      |          | (2022) CHITTER TOR THEIR TORITORIES IN   |                 |                   | 010322                  |           |   | - '                      | aye Z        |
|----------------------|----------|--|-----------------|-------------------|-------------------------|-----------|---|--------------------------|--------------|
|                      | rt III   | Tax and Payments   |                 | 1 1               |                         |           |   |                          |              |
|                      |          | gn tax credit (corporations attach Form 1118; trusts attach Form 1116)   |                 | 1a                |                         |           |   |                          |              |
| b                    | Other    | credits (see instructions)   |                 | 1b                |                         |           |   |                          |              |
|                      |          | ral business credit. Attach Form 3800 (see instructions)   |                 | 1c                |                         |           |   |                          |              |
|                      |          | t for prior year minimum tax (attach Form 8801 or 8827)  |                 | 1d                |                         |           |   |                          |              |
|                      |          | credits. Add lines 1a through 1d   |                 |                   |                         | 1e        | 100 1                                     |                          |              |
|                      |          | act line 1e from Part II, line 7   |                 |                   |                         | 2         |   |                          |              |
| 3                    | Other    | · · · · · · · · · · · · · · · · · · ·  | Form 869        | 97                | Form 8866               |           |   | <b>y</b>                 |              |
|                      |          |  |                 |                   |                         | 3         |   |                          |              |
| 4                    | Total    | tax. Add lines 2 and 3 (see instructions).   | x previously    | deferred un       | der                     |           |   |                          | _            |
|                      |          | n 1294. Enter tax amount here  |                 |                   | ·                       | 4         |   |                          | 0            |
| 5                    | Curre    | nt net 965 tax liability paid from Form 965-A, Part II, column (k)   |                 |                   |                         | 5         |   |                          |              |
|                      | -        | ents: A 2021 overpayment credited to 2022  |                 | 6a                |                         |           |   |                          |              |
|                      |          | estimated tax payments. Check if section 643(g) election applies   | Ц               | 6b                |                         |           |   |                          |              |
|                      |          | leposited with Form 8868   |                 | 6c                |                         |           |   |                          |              |
|                      |          | gn organizations: Tax paid or withheld at source (see instructions) $\dots$  |                 | 6d                |                         |           |   |                          |              |
| е                    | Backu    | up withholding (see instructions)  |                 | 6e                |                         |           |   |                          |              |
| f                    | Credit   | t for small employer health insurance premiums (attach Form 8941)  |                 | 6f                |                         |           |   |                          |              |
| g                    | Other    | credits, adjustments, and payments: Form 2439 Other  |                 |                   |                         |           |   |                          |              |
|                      |          |  | Total           | 6g                |                         |           |   |                          |              |
| 7                    | Total    | payments. Add lines 6a through 6g  |                 |                   |                         | 7         |   |                          |              |
| 8                    | Estim    | ated tax penalty (see instructions). Check if Form 2220 is attached  |                 |                   | 📙                       | 8         |   |                          |              |
|                      |          | due. If line 7 is smaller than the total of lines 4, 5, and 8, enter amount or   |                 |                   |                         | 9         |   |                          | 0            |
|                      |          | payment. If line 7 is larger than the total of lines 4, 5, and 8, enter amou   | int overpaid    |                   |                         | 10        |   |                          |              |
|                      |          | the amount of line 10 you want: Credited to 2023 estimated tax   |                 | _                 | Refunded                | 11        |   |                          |              |
| <u>Par</u>           | rt IV    | Statements Regarding Certain Activities and Other  | er Inform       | ation (see        | instructions)           |           |   |                          | ı            |
| 1                    | At any   | y time during the 2022 calendar year, did the organization have an interest  | est in or a siç | gnature or of     | her authority           |           |   | Yes                      | No           |
|                      |          | a financial account (bank, securities, or other) in a foreign country? If "Ye  |                 | •                 |                         |           |   |                          |              |
|                      | FinCE    | EN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," e  | enter the nar   | ne of the for     | eign country            |           |   |                          |              |
|                      | here     |  |                 |                   |                         |           |   |                          | X            |
| 2                    | During   | g the tax year, did the organization receive a distribution from, or was it  | the grantor o   | f, or transfe     | or to, a foreign trust? |           |   |                          | X            |
|                      | If "Ye   | s," see instructions for other forms the organization may have to file.  |                 |                   |                         |           |   |                          |              |
| 3                    | Enter    | the amount of tax-exempt interest received or accrued during the tax year  | ear             |                   | \$                      |           |   |                          |              |
| 4                    | Enter    | available pre-2018 NOL carryovers here \$ n on Schedule A (Form 990-T). Don't reduce the NOL carryover shown in  | . Do not ind    | clude any po      | st-2017 NOL carryove    | er        |   |                          |              |
|                      | Part I   | , line 6.  | nere by any     | deduction re      | ported on               |           |   |                          |              |
| 5                    | Post-2   | 2017 NOL carryovers. Enter the Business Activity Code and available p  |                 |                   |                         |           |   |                          |              |
|                      | the ar   | mounts shown below by any NOL claimed on any Schedule A, Part II, lir  | e 17 for the    |                   |                         |           |   | _                        |              |
|                      |          | Business Activity Code   |                 | Availa            | ble post-2017 NOL c     | arryover  |   | -                        |              |
|                      |          | \$   | 5               |                   |                         |           |   |                          |              |
|                      |          | \$   | 5               |                   |                         |           |   |                          |              |
|                      |          | \$   | 5               |                   |                         |           |   |                          |              |
|                      |          |  | 3               |                   |                         |           |   | -                        |              |
|                      |          | ne organization change its method of accounting? (see instructions)  |                 |                   |                         |           |   |                          | X            |
|                      |          | is "Yes," has the organization described the change on Form 990, 990-E   | Z, 990-PF, c    | or Form 1128      | 3? If "No,"             |           |   |                          |              |
|                      |          | in in Part V   |                 |                   |                         |           | <u> </u>                                  | .                        |              |
| Par                  |          | Supplemental Information   |                 |                   |                         |           |   |                          |              |
| Provid               | le the   | explanation required by Part IV, line 6b. Also, provide any other addition   | nal information | n. See instr      | uctions.                |           |   |                          |              |
|                      |          |  |                 |                   |                         |           |   |                          |              |
|                      |          |  |                 |                   |                         |           |   |                          |              |
| Sigr                 | Un<br>he | nder penalties of perjury, I declare that I have examined this return, including accompanying schedule<br>dief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all inf |                 |                   |                         |           | May the IR                                | S discuss th             | is return    |
| Here                 | בו<br>בו |  |                 | . ргорагог паз аг | ., momougo.             |           | May the IRS with the pre (see instruction | eparer show<br>ctions)?  | n below      |
| . I <del>C</del> I ( | -        | PRESID   | ENT             |                   |                         |           |   | Yes                      | No           |
|                      | Si       | gnature of officer Date Title  Print/Type preparer's name Preparer's signature   |                 |                   | Date                    | Check     | if PTIN                                   |                          |              |
| Do: 4                |          |  | an-             |                   |                         | self-empl | <u> </u>                                  |                          |              |
| Paid                 | - 1      | ERIN M. SPARKS, CPA   ERIN M. SPARKS Firm's name JDS PROFESSIONAL GROUP  | , CPA           |                   | 10/31/23                |           |   | 1432691<br>- <b>8019</b> |              |
| Prepa                | Г        | 10303 E DRY CREEK RD STE   | 400             |                   | Firm's                  | EIN       |   | 0019                     | <u>/ ፲ ፲</u> |
| Use (                | Only     | ENGLESIOOD GO 90113  | <del>1</del> 00 |                   |                         |           | 303-7                                     | 71_^                     | 122          |
|                      |          | Firm's address ENGLEWOOD, CO 60112   |                 |                   | Phone                   | no.       | <del>505-</del> /                         | , <u> </u>               | 143          |

### SCHEDULE A (Form 990-T)

### **Unrelated Business Taxable Income** From an Unrelated Trade or Business

OMB No. 1545-0047

Department of the Treasury Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3). Internal Revenue Service

Go to www.irs.gov/Form990T for instructions and the latest information.

Open to Public Inspection for 501(c)(3) Organizations Only

|          | A Name of the organization CENTER FOR ARIZONA POLICY, INC.  B Employe 86-0618  |          |                 |          |                   |              | r identification number 3922 |  |  |
|----------|--|----------|-----------------|----------|-------------------|--------------|------------------------------|--|--|
| C        | Unrelated business activity code (see instructions) 900099   |          | 1 of 1          |          |                   |              |                              |  |  |
| <u> </u> | Difference business activity code (see instructions)   |          |                 |          | <b>D</b> Sequence | .c. <u> </u> | <b>1</b> 0 <b>1</b>          |  |  |
| <u>E</u> | Describe the unrelated trade or business UNRELATED BUSINES   | S A      | CTIVITY         | 7        |                   |              |                              |  |  |
| Pa       | art I Unrelated Trade or Business Income   |          | (A) Inco        | me       | (B) Expense       | s            | (C) Net                      |  |  |
| 1a       | Gross receipts or sales  |          |                 |          |                   |              |                              |  |  |
| b        | Less returns and allowances c Balance  | 1c       |                 |          |                   |              |                              |  |  |
| 2        | Cost of goods sold (Part III, line 8)  | 2        |                 |          |                   |              |                              |  |  |
| 3        | Gross profit. Subtract line 2 from line 1c   | 3        |                 |          |                   |              |                              |  |  |
| 4a       | Capital gain net income (attach Sch D (Form 1041 or Form   |          |                 |          |                   |              |                              |  |  |
|          | 1120)). See instructions   | 4a       |                 |          |                   |              |                              |  |  |
| b        | Net gain (loss) (Form 4797) (attach Form 4797). See  |          |                 |          |                   |              |                              |  |  |
|          | instructions   | 4b       |                 |          |                   |              |                              |  |  |
| С        | Capital loss deduction for trusts  | 4c       |                 |          |                   |              |                              |  |  |
| 5        | Income (loss) from a partnership or an S corporation (attach   |          |                 |          |                   |              |                              |  |  |
|          | statement)   | 5        |                 |          |                   |              |                              |  |  |
| 6        | Rent income (Part IV)  | 6        |                 |          |                   |              |                              |  |  |
| 7        | Unrelated debt-financed income (Part V)  | 7        | 8               | 5,629    | 151,              | 297          | -65,668                      |  |  |
| 8        | Interest, annuities, royalties, and rents from a controlled  |          |                 |          |                   |              |                              |  |  |
|          | organization (Part VI)   | 8        |                 |          |                   |              |                              |  |  |
| 9        | Investment income of section 501(c)(7), (9), or (17)   |          |                 |          |                   |              |                              |  |  |
|          | organizations (Part VII)   | 9        |                 |          |                   |              |                              |  |  |
| 10       | Exploited exempt activity income (Part VIII)   | 10       |                 |          |                   |              |                              |  |  |
| 11       | Advertising income (Part IX)   | 11       |                 |          |                   |              |                              |  |  |
| 12       | Other income (see instructions; attach statement)  | 12       | _               |          |                   |              |                              |  |  |
| 13_      | Total. Combine lines 3 through 12  | 13       | L               | 5,629    | <b>-</b>          |              |                              |  |  |
| Pa       | art II Deductions Not Taken Elsewhere See instructions for   | limita   | ations on de    | eduction | s. Deduction      | s mu         | st be                        |  |  |
| _        | directly connected with the unrelated business income  |          |                 |          |                   |              |                              |  |  |
| 1        | Compensation of officers, directors, and trustees (Part X)   |          |                 |          |                   | 1            |                              |  |  |
| 2        | Salaries and wages   |          |                 |          |                   | 2            |                              |  |  |
| 3        | Repairs and maintenance  |          |                 |          |                   | 3            |                              |  |  |
| 4        | Bad debts  |          |                 |          |                   | 4            |                              |  |  |
| 5        | Interest (attach statement). See instructions  |          |                 |          |                   | 5            |                              |  |  |
| 6        | Taxes and licenses   |          |                 |          | 40.740            | 6            |                              |  |  |
| 7        | Depreciation (attach Form 4562). See instructions  |          | 7               | _        | 48,742            | ۵.           |                              |  |  |
| 8        | Less depreciation claimed in Part III and elsewhere on return  |          | 8               | 1        | 48,742            |              | 0                            |  |  |
| 9        | Depletion  |          |                 |          |                   | 9            |                              |  |  |
| 10       | Contributions to deferred compensation plans   |          |                 |          |                   | 10           |                              |  |  |
| 11       | Employee benefit programs  |          |                 |          |                   | 11           |                              |  |  |
| 12       | Excess exempt expenses (Part VIII)   |          |                 |          |                   | 12           |                              |  |  |
| 13       | Excess readership costs (Part IX)  |          |                 |          |                   | 13           |                              |  |  |
| 14       | Other deductions (attach statement)  |          |                 |          |                   | 14<br>15     |                              |  |  |
| 15<br>16 | <b>Total deductions.</b> Add lines 1 through 14  Unrelated business income before net operating loss deduction. Subtract line 15 f | rom Da   |                 |          |                   | 13           |                              |  |  |
| 10       | column (C)   | ioiii Pa | aiti, iiiie 13, |          |                   | 16           | -65,668                      |  |  |

For Paperwork Reduction Act Notice, see instructions.

Unrelated business taxable income. Subtract line 17 from line 16

Deduction for net operating loss. See instructions

Schedule A (Form 990-T) 2022

-65,668

17

17

|        |   | OR ARIZONA POL                 | -                             | 80-0018922   | Page .   |
|--------|---|--------------------------------|-------------------------------|--------------|--|
|        | t III Cost of Goods Sold  |                                | inventory valuation           |              |  |
| 1      | Inventory at beginning of year  |                                |                               |              |  |
| 2      | Purchases   |                                |                               |              |  |
| 3      | Cost of labor   |                                |                               | 3            |  |
| 4      | Additional section 263A costs (attach statement                                   | :)                             |                               | 4            |  |
| 5      | Other costs (attach statement)  Total. Add lines 1 through 5                      |                                | aatia                         | 5            |  |
| 6<br>7 | Inventory at end of year  |                                |                               | 7            | <del>                                     </del> |
| 8      | Inventory at end of year  Cost of goods sold. Subtract line 7 from line 6         |                                | - 0                           |              | <del>'</del>                                     |
| 9      | Do the rules of section 263A (with respect to pro                                 |                                |                               |              | Yes No   |
|        | rt IV Rent Income (From Real Pro  |                                |                               |              | 105 100  |
| 1      | Description of property (property street address,                                 |                                |                               |              |  |
|        | A   |                                |                               |              |  |
|        | c 🗌   |                                |                               |              |  |
|        | D   |                                |                               |              |  |
|        |   | A                              | В                             | С            | D  |
| 2      | Rent received or accrued  |                                |                               |              |  |
| а      | From personal property (if the percentage of                                      |                                |                               |              |  |
|        | rent for personal property is more than 10%                                       |                                |                               |              |  |
|        | but not more than 50%)  |                                |                               |              |  |
| b      | From real and personal property (if the   |                                |                               |              |  |
|        | percentage of rent for personal property exceeds                                  |                                |                               |              |  |
|        | 50% or if the rent is based on profit or income)                                  |                                |                               |              |  |
| С      | Total rents received or accrued by property.                                      |                                |                               |              |  |
|        | Add lines 2a and 2b, columns A through D  |                                |                               |              |  |
| 3      | Total rents received or accrued. Add line 2c colu                                 | umns A through D. Enter her    | e and on Part I, line 6, colu | ımn (A)      |  |
| 4      | Deductions directly connected with the income                                     |                                |                               |              |  |
| •      | in lines 2(a) and 2(b) (attach statement)   |                                |                               |              |  |
|        |   |                                |                               |              |  |
| 5      | Total deductions. Add line 4 columns A through                                    | h D. Enter here and on Part    | I, line 6, column (B)         | =            |  |
| Pai    | rt V Unrelated Debt-Financed In   | come (see instructions         | s)                            |              |  |
| 1      | Description of debt-financed property (street add                                 | dress, city, state, ZIP code). | Check if a dual-use. See in   | nstructions. |  |
|        | A   | L AVENUE                       | PHOENIX                       | AZ 8501      | 6  |
|        | В   |                                |                               |              |  |
|        | с 🗀   |                                |                               |              |  |
|        | D   | T                              |                               | T            |  |
|        | STMT 1  | A                              | В                             | С            | D  |
| 2      | Gross income from or allocable to debt-financed                                   | 02 770                         |                               |              |  |
| _      | property  | 93,778                         |                               |              |  |
| 3      | Deductions directly connected with or allocable                                   | SEE STATEMENT                  | . 2                           |              |  |
| _      | to debt-financed property   | SEE STATEMENT 48,742           | . 4                           |              |  |
| a      | Straight line depreciation (attach statement) Other deductions (attach statement) | 116,954                        |                               |              |  |
| D      | Total deductions (add lines 3a and 3b,  | 110/551                        |                               |              |  |
| ·      | I A (I I . D)   | 165,696                        |                               |              |  |
| 4      | Amount of average acquisition debt on or allocable                                | SEE STATEMEN                   | г 3                           |              |  |
| •      | to debt-financed property (attach statement)                                      | 2,069,133                      |                               |              |  |
| 5      | Average adjusted basis of or allocable to debt-                                   | SEE STATEMEN                   | Г 4                           |              |  |
|        | financed property (attach statement)  | 2,266,060                      |                               |              |  |
| 6      | Divide line 4 by line 5   | 91.31 %                        | %                             | %            | C  |
| 7      | Gross income reportable. Multiply line 2 by line 6                                | 85,629                         | ,,                            | ,            |  |
| 8      | Total gross income (add line 7, columns A thr                                     |                                | Part I, line 7, column (A)    | <u> </u>     | 85,629   |
| 9      | Allocable deductions. Multiply line 3c by line 6                                  | 151,297                        |                               |              |  |
| 10     | Total allocable deductions. Add line 9, column                                    | ns A through D. Enter here a   | and on Part I, line 7, column | n (B)        | 151,297  |
| 11     | Total dividends-received deductions include                                       |                                |                               |              |  |

| Schedu      | le A (Form 990-T) 2022      | CENTER             | FOR ARI          | ZONA          | POLI          | CY, IN       | IC.              | 86  | -06189            | 22           | Page 3   |
|-------------|-----------------------------|--------------------|------------------|---------------|---------------|--------------|------------------|---|-------------------|--------------|--|
| Part        | VI Interest, An             | nuities, Roy       | alties, and      | Rents         | from C        | ontrolled    | Organiza         | ations (s   | ee instruct       | tions)       |  |
|             |                             |                    |                  |               |               |              | Exen             | npt Control                                       | led Organiza      | tion         |  |
|             | 1. Name of controlled       | i                  | 2. Employe       | , [           | <b>3.</b> Net | unrelated    | 4. Total of      | specified   | 5. Part of o      | olumn 4      | 6. Deductions directly                           |
|             | organization                |                    | identification   | 1             | incom         | e (loss)     | payment          | s made  | that is includ    | led in the   | connected with                                   |
|             |                             |                    | number           |               | (see ins      | structions)  |                  |   | controlling or    | ganization's | income in column 5                               |
|             |                             | 1.0                |                  |               |               |              | 4 11             |   | gross in          | come         |  |
| (1)         |                             |                    |                  | 10            |               |              |                  | M   | -                 |              |  |
| (2)         |                             |                    | ,                |               |               |              |                  | <del>//                                    </del> |                   |              | JV   |
| (3)         |                             |                    |                  |               |               |              |                  |   |                   |              |  |
| (4)         |                             |                    |                  |               |               |              |                  |   |                   |              |  |
| (4)         |                             |                    | <u> </u>         | Vonexemi      | nt Contro     | lled Organiz | ations           |   |                   |              |  |
|             | 7. Taxable income           | 9 Not              | unrelated        |               | 9. Total of   |              |                  | 10. Part of co                                    | luma 0            | 1            | 1. Deductions directly                           |
|             | 7. Taxable income           |                    | ne (loss)        |               | payment       | •            |                  | that is included                                  |                   | '            | connected with                                   |
|             |                             |                    | structions)      |               | paymon        | o mado       |                  | ontrolling orga                                   |                   |              | income in column 10                              |
|             |                             | ,                  | ŕ                |               |               |              |                  | gross inco  |                   |              |  |
|             |                             |                    |                  |               |               |              |                  |   |                   |              |  |
|             |                             |                    |                  | +             |               |              |                  |   |                   |              |  |
|             |                             |                    |                  |               |               |              |                  |   |                   |              |  |
| (3)         |                             |                    |                  |               |               |              |                  |   |                   |              |  |
| (4)         |                             |                    |                  |               |               |              |                  |   |                   |              |  |
|             |                             |                    |                  |               |               |              |                  | Add columns 5<br>nter here and                    |                   |              | dd columns 6 and 11.<br>nter here and on Part I, |
|             |                             |                    |                  |               |               |              | -                | line 8, colum                                     |                   | -            | line 8, column (B)                               |
|             |                             |                    |                  |               |               |              |                  | ,   | ( )               |              | ( )  |
| Totals      |                             |                    | ····             |               |               |              |                  |   |                   |              |  |
| <u>Part</u> | VII Investment              | Income of a        | Section 50       | )1(c)(7),     | , (9), or     | (17) Org     | <u>anization</u> | (see ins  | structions)       |              |  |
|             | 1. Description of in        | ncome              | 2. Aı            | mount of inc  | ome           | 3. De        | ductions         |   | 4. Set-asides     |              | 5. Total deductions                              |
|             |                             |                    |                  |               |               | -            | connected        | (a  | ittach statement) |              | and set-asides                                   |
|             |                             |                    |                  |               |               | (attach      | statement)       |   |                   |              | (add columns 3 and 4)                            |
| (1)         |                             |                    |                  |               |               |              |                  |   |                   |              |  |
| (2)         |                             |                    |                  |               |               |              |                  |   |                   |              |  |
| (3)         |                             |                    |                  |               |               |              |                  |   |                   |              |  |
| (4)         |                             |                    |                  |               |               |              |                  |   |                   |              |  |
|             |                             |                    | Add an           | nounts in col | lumn 2.       |              |                  |   |                   |              | Add amounts in column 5.                         |
|             |                             |                    | Enter I          | nere and on   | Part I,       |              |                  |   |                   |              | Enter here and on Part I,                        |
|             |                             |                    | line             | 9, column (   | (A)           |              |                  |   |                   |              | line 9, column (B)                               |
| Totals      |                             |                    |                  |               |               |              |                  |   |                   |              |  |
| Part        | VIII Exploited E            | xempt Activ        | rity Income.     | Other         | Than A        | dvertisin    | a Income         | s (see in   | structions)       |              |  |
|             | Description of exploited a  |                    | ,,               |               |               |              | <b>9</b>         | (000  | <u> </u>          |              |  |
|             | Gross unrelated business    |                    | de or husiness   | Enter he      | re and on     | Part I line  | 10 column        | (Δ)   |                   | 2            |  |
|             | expenses directly connect   |                    |                  |               |               |              |                  |   |                   | -            |  |
|             | (D)                         | •                  |                  |               |               |              |                  |   |                   | 3            |  |
|             |                             |                    |                  |               |               |              |                  |   |                   | 3            |  |
|             | let income (loss) from un   |                    |                  |               |               | •            | •                |   |                   |              |  |
|             | nes 5 through 7             |                    |                  |               |               |              |                  |   |                   | 4            |  |
| 5 0         | Gross income from activity  | y that is not unre | elated business  | income .      |               |              |                  |   |                   | 5            |  |
| 6 E         | expenses attributable to in | ncome entered o    | on line 5        |               |               |              |                  |   |                   | 6            |  |
| 7 E         | xcess exempt expenses.      | Subtract line 5    | trom line 6, but | do not er     | nter more     | than the am  | ount on line     |   |                   |              |  |

Schedule A (Form 990-T) 2022

4. Enter here and on Part II, line 12.

| <u>Par</u>               | t IX       | Advertising Income   |                     |              |                      |              |  |                                    |
|--------------------------|------------|--|---------------------|--------------|----------------------|--------------|--|------------------------------------|
| 1                        |            | s) of periodical(s). Check box if reporting                                  | two or more pe      | riodicals on | a consolidated bas   | sis.         |  |                                    |
|                          | <u>а</u> Н | -  |                     |              |                      |              |  |                                    |
|                          | c $\Box$   |  |                     |              |                      |              |  |                                    |
|                          | D 🗌        |  |                     |              | 4.1                  |              |  |                                    |
| Enter                    | amount     | s for each periodical listed above in the                                    | corresponding c     | olumn.       |                      | <u>on</u>    | +0   | $\cap \bigvee$                     |
| _                        | •          | I GOILG  | A                   |              | U UBL                | $\mathbf{Q}$ | С  | <b>D</b>                           |
| 2                        |            | advertising income   |                     |              |                      |              |  |                                    |
| а                        | Add col    | lumns A through D. Enter here and on Pa                                      | art I, line 11, col | umn (A)      |                      |              | ·····  |                                    |
| 3                        | Direct a   | advertising costs by periodical  |                     |              |                      |              |  |                                    |
| а                        | Add col    | lumns A through D. Enter here and on Pa                                      | art I, line 11, col | umn (B)      |                      |              | <del>-</del>                                   |                                    |
| 4                        |            | ing gain (loss). Subtract line 3 from line                                   |                     |              |                      |              |  |                                    |
|                          |            | ny column in line 4 showing a gain,  |                     |              |                      |              |  |                                    |
|                          | -          | e lines 5 through 8. For any column in                                       |                     |              |                      |              |  |                                    |
|                          |            | nowing a loss or zero, do not complete<br>hrough 7, and enter zero on line 8 |                     |              |                      |              |  |                                    |
| 5                        |            | ship costs   |                     |              |                      |              |  |                                    |
| 6                        | Circulat   | tion income  |                     |              |                      |              |  |                                    |
| 7                        |            | readership costs. If line 6 is less than                                     |                     |              |                      |              |  |                                    |
|                          | line 5, su | ubtract line 6 from line 5. If line 5 is less                                |                     |              |                      |              |  |                                    |
|                          | than line  | e 6, enter zero  |                     |              |                      |              |  |                                    |
| 8                        |            | readership costs allowed as a  |                     |              |                      |              |  |                                    |
|                          |            | n. For each column showing a gain on   |                     |              |                      |              |  |                                    |
| _                        |            | nter the lesser of line 4 or line 7e 8, columns A through D. Enter the grea  | tor of the line of  | a columna t  | otal or zara bara ar | nd on        |  |                                    |
| а                        |            | line 13  |                     |              |                      |              |  |                                    |
|                          |            |  |                     |              |                      |              |  |                                    |
| Dar                      |            |  |                     |              |                      |              |  |                                    |
| Par                      |            | Compensation of Officers,  |                     |              |                      |              |  | 4 Compensation                     |
| Par                      |            |  |                     |              |                      |              | 3. Percentage of time devoted                  | 4. Compensation attributable to    |
| Par                      |            | Compensation of Officers,  |                     |              | es (see instru       |              | Percentage     of time devoted     to business | attributable to unrelated business |
| (1)                      |            | Compensation of Officers,  |                     |              | es (see instru       |              | Percentage     of time devoted     to business | attributable to unrelated business |
| (1)                      |            | Compensation of Officers,  |                     |              | es (see instru       |              | 3. Percentage of time devoted to business      | attributable to unrelated business |
| (1)<br>(2)<br>(3)        |            | Compensation of Officers,  |                     |              | es (see instru       |              | 3. Percentage of time devoted to business      | attributable to unrelated business |
| (1)                      |            | Compensation of Officers,  |                     |              | es (see instru       |              | 3. Percentage of time devoted to business      | attributable to unrelated business |
| (1)<br>(2)<br>(3)<br>(4) | t X        | Compensation of Officers, I  1. Name  here and on Part II, line 1            | Directors, a        | nd Truste    | es (see instruc      | ctions)      | 3. Percentage of time devoted to business      | attributable to unrelated business |
| (1)<br>(2)<br>(3)<br>(4) | t X        | Compensation of Officers,  1. Name   | Directors, a        | nd Truste    | es (see instruc      | ctions)      | 3. Percentage of time devoted to business      | attributable to unrelated business |
| (1)<br>(2)<br>(3)<br>(4) | t X        | Compensation of Officers, I  1. Name  here and on Part II, line 1            | Directors, a        | nd Truste    | es (see instruc      | ctions)      | 3. Percentage of time devoted to business      | attributable to unrelated business |
| (1)<br>(2)<br>(3)<br>(4) | t X        | Compensation of Officers, I  1. Name  here and on Part II, line 1            | Directors, a        | nd Truste    | es (see instruc      | ctions)      | 3. Percentage of time devoted to business      | attributable to unrelated business |
| (1)<br>(2)<br>(3)<br>(4) | t X        | Compensation of Officers, I  1. Name  here and on Part II, line 1            | Directors, a        | nd Truste    | es (see instruc      | ctions)      | 3. Percentage of time devoted to business      | attributable to unrelated business |
| (1)<br>(2)<br>(3)<br>(4) | t X        | Compensation of Officers, I  1. Name  here and on Part II, line 1            | Directors, a        | nd Truste    | es (see instruc      | ctions)      | 3. Percentage of time devoted to business      | attributable to unrelated business |
| (1)<br>(2)<br>(3)<br>(4) | t X        | Compensation of Officers, I  1. Name  here and on Part II, line 1            | Directors, a        | nd Truste    | es (see instruc      | ctions)      | 3. Percentage of time devoted to business      | attributable to unrelated business |
| (1)<br>(2)<br>(3)<br>(4) | t X        | Compensation of Officers, I  1. Name  here and on Part II, line 1            | Directors, a        | nd Truste    | es (see instruc      | ctions)      | 3. Percentage of time devoted to business      | attributable to unrelated business |
| (1)<br>(2)<br>(3)<br>(4) | t X        | Compensation of Officers, I  1. Name  here and on Part II, line 1            | Directors, a        | nd Truste    | es (see instruc      | ctions)      | 3. Percentage of time devoted to business      | attributable to unrelated business |
| (1)<br>(2)<br>(3)<br>(4) | t X        | Compensation of Officers, I  1. Name  here and on Part II, line 1            | Directors, a        | nd Truste    | es (see instruc      | ctions)      | 3. Percentage of time devoted to business      | attributable to unrelated business |
| (1)<br>(2)<br>(3)<br>(4) | t X        | Compensation of Officers, I  1. Name  here and on Part II, line 1            | Directors, a        | nd Truste    | es (see instruc      | ctions)      | 3. Percentage of time devoted to business      | attributable to unrelated business |
| (1)<br>(2)<br>(3)<br>(4) | t X        | Compensation of Officers, I  1. Name  here and on Part II, line 1            | Directors, a        | nd Truste    | es (see instruc      | ctions)      | 3. Percentage of time devoted to business      | attributable to unrelated business |
| (1)<br>(2)<br>(3)<br>(4) | t X        | Compensation of Officers, I  1. Name  here and on Part II, line 1            | Directors, a        | nd Truste    | es (see instruc      | ctions)      | 3. Percentage of time devoted to business      | attributable to unrelated business |

Form **4562** 

**Depreciation and Amortization** 

(Including Information on Listed Property)

Attach to your tax return.

Attachment Sequence No 179

OMB No. 1545-0172

Department of the Treasury Internal Revenue Service Name(s) shown on return

Go to www.irs.gov/Form4562 for instructions and the latest information.

Identifying number

|      |                | CENTER  | FOR ARIZON                | A POLICY,                                     | INC.                   |                | 86-                             | 0618     | 3922                       |
|------|----------------|---|---------------------------|---|------------------------|----------------|---------------------------------|----------|----------------------------|
|      | ess or activi  | y to which this form relates                            |                           | ISDE  | ection                 | on             |                                 |          | NO                         |
| Pa   | rt I           | Election To Expen                                       | -                         | -   |                        |                |                                 |          |                            |
|      |                | Note: If you have a                                     | ny listed property        | , complete Part V                             | / before you co        | omplete Part   | l                               |          |                            |
| 1    |                | amount (see instructions)                               | ′                         |   |                        |                |                                 | 1        | 1,080,000                  |
| 2    | Total cost     | of section 179 property p                               | placed in service (see    | instructions)                                 |                        |                |                                 | 2        | 0 500 000                  |
| 3    |                | cost of section 179 prope                               |                           |   |                        |                |                                 | 3        | 2,700,000                  |
| 4    |                | in limitation. Subtract line                            |                           |   |                        |                |                                 | 4        |                            |
| 5_   | Dollar limita  | tion for tax year. Subtract line                        |                           |   |                        |                | ) Elected cost                  | 5        |                            |
| 6    |                | (a) Description   | or property               |   | (b) Cost (business use | only) (C       | ) Elected cost                  |          |                            |
|      |                |   |                           |   |                        |                |                                 |          |                            |
| 7    | Listed pro     | perty. Enter the amount fr                              | om line 20                |   |                        | 7              |                                 |          |                            |
| 8    | Total elec     | ted cost of section 179 pro                             | onerty Add amounts i      | in column (c) lines 6 :                       | <br>and 7              |                |                                 | 8        |                            |
| 9    |                | deduction. Enter the <b>sma</b>                         |                           |   |                        |                |                                 | 9        |                            |
| 10   |                | of disallowed deduction fr                              |                           | )21 Form 4562                                 |                        |                |                                 | 10       |                            |
| 11   |                | income limitation. Enter th                             |                           |   |                        |                |                                 | 11       |                            |
| 12   |                | 9 expense deduction. Ad                                 |                           |   |                        |                |                                 | 12       |                            |
| 13   |                | of disallowed deduction to                              |                           |   |                        | 13             |                                 |          |                            |
| Note | : Don't use    | Part II or Part III below for                           | or listed property. Inste | ead, use Part V.                              |                        |                |                                 |          |                            |
| Pa   | rt II          | Special Depreciation                                    | on Allowance ar           | nd Other Depred                               | iation (Don't          | include listed | property                        | /. See   | e instructions.)           |
| 14   | Special de     | epreciation allowance for o                             | qualified property (oth   | er than listed property                       | ) placed in service    | •              |                                 |          |                            |
|      | 0              | tax year. See instructions                              |                           |   |                        |                |                                 | 14       |                            |
| 15   | Property s     | subject to section 168(f)(1)                            | ) election                |   |                        |                |                                 | 15       |                            |
| 16   |                | reciation (including ACRS                               |                           |   |                        |                |                                 | 16       | 48,742                     |
| _Pa  | rt III         | MACRS Depreciati  | on (Don't include         |   | _                      | ns.)           |                                 |          |                            |
|      | 144.000        |   |                           | Section                                       |                        |                |                                 | T 4- T   |                            |
| 17   |                | eductions for assets place                              |                           |   |                        |                | · · · · · · · · · · · · · · · · | 17       | 0                          |
| 18   | If you are ele | cting to group any assets placed in                     |                           | rvice During 2022 Ta                          |                        |                | eciation S                      | vstem    |                            |
|      |                | 000   | (b) Month and year        | (c) Basis for depreciation                    |                        | Goneral Bop.   |                                 | ,0.0     |                            |
|      | .,             | sification of property                                  | placed in service         | (business/investment usonly-see instructions) | se (d) Recovery        | (e) Convention | (f) Meth                        | nod      | (g) Depreciation deduction |
| 19a  | 3-year p       | · · ·   |                           |   |                        |                |                                 |          |                            |
| b    | 5-year p       | · · ·   |                           |   |                        |                |                                 |          |                            |
|      | 7-year p       | · · ·   |                           |   |                        |                |                                 |          |                            |
| d    | 10-year p      |   |                           |   |                        |                |                                 |          |                            |
|      | 15-year p      |   |                           |   |                        |                |                                 |          |                            |
|      | 25-year p      |   |                           |   | 25 yrs.                |                | S/L                             |          |                            |
|      | Residentia     | · · ·   |                           |   | 27.5 yrs.              | MM             | S/L                             |          |                            |
|      | property       | ii Terilai  |                           |   | 27.5 yrs.              | MM             | S/L                             | -        |                            |
|      | Nonreside      | ntial real  |                           |   | 39 yrs.                | MM             | S/L                             | -        |                            |
| •    | property       | Tital Toal  |                           |   | 00 y.c.                | MM             | S/L                             |          |                            |
|      |                | Section C—As  | sets Placed in Serv       | ice During 2022 Tax                           | Year Using the         |                |                                 | System   | 1                          |
| 20a  | Class life     |   |                           |   |                        |                | S/L                             | Ī        |                            |
| b    | 12-year        |   |                           |   | 12 yrs.                |                | S/L                             |          |                            |
| С    | 30-year        |   |                           |   | 30 yrs.                | MM             | S/L                             |          |                            |
| d    | 40-year        |   |                           |   | 40 yrs.                | MM             | S/L                             |          |                            |
| Pa   | rt IV          | Summary (See ins  | tructions.)               |   |                        |                |                                 |          |                            |
| 21   | Listed pro     | perty. Enter amount from                                | line 28                   |   |                        |                |                                 | 21       |                            |
| 22   |                | d amounts from line 12, lin                             | -                         |   | , <del></del> .        |                |                                 | <u> </u> | 40 840                     |
| 22   |                | on the appropriate lines o                              |                           |   |                        | ns             |                                 | 22       | 48,742                     |
| 23   |                | s shown above and placed<br>the basis attributable to s | •                         | e current year, enter tr                      | ne   23                |                |                                 |          |                            |

FYE: 12/31/2022

Unrelated Business Activity
Statement 1 - Schedule A (990T), Part V, Line 3b - Other Debt Finance Expense Information

| Clare House Constraint / Land Carlot Carlot Constraint | ALICO EXPONE |
|--|--------------|
| Description  | Deduction    |
| RENTAL \$  |              |
| MANAGEMENT FEES  | 4,914        |
| INTEREST   | 22,412       |
| INSURANCE  | 546          |
| TRAVEL   | 2,257        |
| REPAIRS  | 38,702       |
| UTILITIES  | 16,537       |
| OFFICE & SUPPLIES                                      | 638          |
| INTERNET   | 400          |
| PLANNING   | 21,695       |
| PROPERTY TAXES   | 8,853        |
| TOTAL \$   | 116,954      |

400141 Center For Arizona Policy, Inc.

86-0618922

FYE: 12/31/2022

### **Federal Statements**

10/31/2023 11:58 AM

### **Unrelated Business Activity**

# Statement 2 - Schedule A (Form 990-T), Page 2, Part V, Line 3a - Straightline Depreciation Detail

|        | DescProp                      | <br>Cost<br>Basis | Date<br>Acquired | Useful<br>Life | Years<br>Remaining |     | Current Year Depreciation | _   | Allowable<br>Depreciation |
|--------|-------------------------------|-------------------|------------------|----------------|--------------------|-----|---------------------------|-----|---------------------------|
| A<br>A | BUILDING - FAMILY HOLDING LLC | \$<br>1,888,042   | 2021             | 39             | 38                 | \$  | 48,742                    | \$  | 48,742                    |
| A      | LAND                          | <br>333,184       | 2021             | 0              | 0                  | _   |                           | _   |                           |
|        | TOTAL                         | \$<br>2,221,226   |                  |                |                    | \$_ | 48,742                    | \$_ | 48,742                    |

### **Federal Statements**

FYE: 12/31/2022

# Unrelated Business Activity Statement 3 - Schedule A (990T), Part V, Line 4 - Amount of Average Acquisition debt on or Allocable to Debt Financed Property

| Description   | Deduction        |
|---|------------------|
| RENTAL<br>SUM OF DEBT OUTSTANDING AT FIRST OF EACH MONTH<br>DIVIDED BY TOTAL NUMBER OF MONTHS PROPERTY HELD | 24,829,592<br>12 |
| AVERAGE ACQUISITION DEBT  | 2,069,133        |
| UNRELATED ACTIVITY PERCENTAGE   | 100              |
| ALLOCATED ACQUISITION DEBT  | 2,069,133        |

# Unrelated Business Activity Statement 4 - Schedule A (990T), Part V, Line 5 - Average Adjusted Basis of or Allocable to Debt Financed Property

| Description   | Deduction              |
|---|------------------------|
| RENTAL<br>ADJUSTED BASIS ON FIRST DAY PROPERTY WAS HELD<br>ADJUSTED BASIS ON LAST DAY PROPERTY WAS HELD | 2,217,192<br>2,314,928 |
| TOTAL DIVIDED BY 2  | 4,532,120              |
| AVERAGE ADJUSTED BASIS  | 2,266,060              |
| UNRELATED ACTIVITY PERCENTAGE   | 100                    |
| ALLOCATED ADJUSTED BASIS  | 2,266,060              |